BIREGIONAL WORKSHOP ON HEALTH FINANCING FOR UNIVERSAL HEALTH COVERAGE IN ASIA AND THE PACIFIC BEYOND COVID-19

22, 24 and 26 February 2021
Virtual meeting
MEETING REPORT

BIREGIONAL WORKSHOP ON HEALTH FINANCING FOR UNIVERSAL HEALTH COVERAGE IN ASIA AND THE PACIFIC BEYOND COVID-19

Convened by:

WORLD HEALTH ORGANIZATION REGIONAL OFFICE FOR THE WESTERN PACIFIC,
WORLD HEALTH ORGANIZATION REGIONAL OFFICE FOR SOUTH-EAST ASIA,
WORLD BANK
AND
ASIAN DEVELOPMENT BANK

Virtual meeting
22, 24 and 26 February 2021

Not for sale

Printed and distributed by:

World Health Organization
Regional Office for the Western Pacific
Manila, Philippines

May 2021
NOTE

The views expressed in this report are those of the participants of the Biregional Workshop on Health Financing for Universal Health Coverage in Asia and the Pacific Beyond COVID-19 and do not necessarily reflect the policies of the conveners.

This report has been prepared by the World Health Organization Regional Office for the Western Pacific for Member States in the Region and for those who participated in the Biregional Workshop on Health Financing for Universal Health Coverage in Asia and the Pacific Beyond COVID-19, held virtually on 22, 24 and 26 February 2021.
## CONTENTS

SUMMARY ............................................................................................................................................. 1

1. INTRODUCTION .................................................................................................................................. 2

   1.1 Meeting organization .................................................................................................................. 2

   1.2 Meeting objectives ..................................................................................................................... 2

2. PROCEEDINGS ..................................................................................................................................... 2

   2.1 Opening session .......................................................................................................................... 3

   2.2 Session 1: Understanding fiscal space and PFM in the context of COVID-19 ...................... 3

   2.3 Session 2: Financing COVID-19 vaccination – challenges and strategies .............................. 4

   2.4 Hot desks with expert consultation ............................................................................................ 4

   2.5 Session 3: Developing common understanding between finance and health ministries for health financing in the context of COVID-19 ............................................................... 5

   2.6 Session 4: Looking forward – health financing strategies to build back better and fairer .......... 6

3. CONCLUSIONS AND RECOMMENDATIONS ...................................................................................... 6

   3.1 Conclusions ............................................................................................................................... 6

   3.2 Recommendations ..................................................................................................................... 7

       3.2.1 Recommendations for Member States .................................................................................. 7

       3.2.2 Recommendations for WHO .............................................................................................. 7

ANNEXES ............................................................................................................................................... 8

Annex 1. List of participants

Annex 2. Programme of activities

Keywords:

COVID-19 / COVID-19 vaccines / Healthcare financing / SARS-CoV2/ Universal health insurance
SUMMARY

As countries are tackling the coronavirus disease 2019 (COVID-19) pandemic and making some progress from response to recovery and towards pandemic resilience of health systems, it is important to take stock of gained knowledge and experiences, to consolidate lessons in terms of health financing, health service delivery and public financial management (PFM) to inform the development of reforms, innovations and recovery plans beyond COVID-19, including the next few years of vaccine procurement and deployment.

To facilitate dialogue among countries and strengthen collaboration with partners, the World Health Organization (WHO) Regional Office for the Western Pacific, the Regional Office for South-East Asia, the World Bank and the Asian Development Bank jointly organized the Biregional Workshop on Health Financing for Universal Health Coverage for Asia and the Pacific beyond COVID-19, a virtual workshop convened on 22, 24 and 26 February 2021. The three-day workshop marks the fifth year of partnership of the organizers on holding such a workshop on health policy and financing, the overall aim of the 2021 biregional workshop being to discuss how best health, finance and insurance officials can work together towards high-performing health systems for health security and universal health coverage (UHC). The involvement of key players in health, finance and social health insurance is critical in ensuring the resilience of health systems to future health emergencies, with the effective coordination and dialogue between ministries of health and finance. Only based on shared understanding can countries progress towards UHC and pandemic-resilient health systems, which underpin the overall societal prosperity and progress.

During the workshop, country participants, together with experts in health financing and PFM, participated in four sessions: (i) understanding fiscal space and PFM in the context of COVID-19; (ii) financing strategies for COVID-19 vaccination – challenges and strategies; (iii) developing common understanding between ministries of finance and health for health financing in the context of COVID-19; and (iv) looking forward – health financing strategies to build back better and fairer.

At the conclusion of the workshop, participants expressed their appreciation for the information shared by WHO and World Bank colleagues on the interconnectedness of health and socioeconomic development. They recognized that investment into health systems strengthening and UHC is a fundamental solution for the preparedness and response to any health emergency, more so for the COVID-19 response, and they identified some existing gaps. Public financial management (PFM) was at the centre of the discussion, recognizing the need for flexible, adaptive and transparent public health financing systems towards UHC. PFM systems will play an important role in terms of (i) aligning health budgets with changing population needs, health sector priority and policy objectives (i.e. key to the COVID-19 response); (ii) minimizing disruptions to essential services; (iii) ensuring effective targeting and financial protection of vulnerable groups; (iv) procuring, deploying and rolling out COVID-19 vaccines; (v) optimizing efficiency gains; and (vi) making service delivery adaptable and allow for innovations. The adaptability and flexibility of PFM systems will also have a bearing on the cooperation of public and private sectors (e.g. in integrating the public and private sector response to COVID-19) and the coordination between central and local governments and across different ministries and sectors.

It is noted that the effective implementation and adherence to sound PFM principles signal the commitment of health ministries to accountable use of public funds and improved sector performance.
1. INTRODUCTION

1.1 Meeting organization

The World Health Organization (WHO) Regional Office for the Western Pacific, in partnership with the WHO Regional Office for South-East Asia, the World Bank and the Asian Development Bank (ADB) organized the Biregional Workshop on Health Financing for Universal Health Coverage for Asia and the Pacific beyond COVID-19 on 22, 24 and 26 February 2021. The three-day virtual workshop marks the fifth year of partnership of the organizers on holding such a meeting on health policy and financing. The coronavirus disease 2019 (COVID-19) pandemic has affected every health system in the world. The crisis has underscored the need for resilient health service delivery as well as sustainable health financing, including public financial management (PFM), for an effective response to the pandemic. The overall aim of the 2021 biregional workshop was to discuss how government official responsible for health, budget and health insurance can work together towards high-performing health systems for health security and towards universal health coverage (UHC).

In attendance were two temporary advisers; four resource persons; 50 participants from Bhutan, Brunei Darussalam, Cambodia, China, Fiji, India, Indonesia, the Lao People’s Democratic Republic, Malaysia, Maldives, Mongolia, Nepal, Papua New Guinea, the Philippines, Solomon Islands, Sri Lanka, Thailand, Timor-Leste, Vanuatu and Viet Nam; and twenty-seven (27) observers/representatives. The Secretariat comprising members from the two WHO regional offices and WHO headquarters, the World Bank and ADB supported this workshop.

1.2 Meeting objectives

The objectives of the meeting were:

1) to discuss the importance and strengthen domestic resource mobilization for health within the fiscal space during and beyond COVID-19;

2) to share experiences across countries and improve intersectoral collaboration on PFM for improved health security and UHC; and

3) to identify and assess ongoing policy options relevant to the country context in terms of domestic resource mobilization for health, PFM systems strengthening and efficiency improvement.

2. PROCEEDINGS

The discussions during the first day of the workshop focused on the interconnectedness of the COVID-19 pandemic and ensuing economic crisis. Experts and countries shared experiences and lessons on how the PFM system – the system that manages public funds and institutions – enabled governments’ effective response to COVID-19. Since PFM is key in achieving a country’s goal for UHC, participants discussed how to use these lessons for the future, including the COVID-19 vaccine deployment plans. Vaccination is the most cost-effective way out of this pandemic and can be viewed as an economic stimulus. Participants and experts shared the challenges of current roll-out and deployment plans during breakout sessions. Country experiences also showcased their response to the pandemic overall and how their existing PFM systems responded, including timely budget adjustments for COVID-19 spending, which have been instrumental to their response to the pandemic.
2.1 Opening session

The discussion was initiated by exploring the interconnectedness between economic development, the health sector and health security which has been highlighted by the COVID-19 pandemic. The session highlighted that this workshop builds on the Joint Finance and Health Ministers meeting on UHC held in September 2020 (co-organized by WHO and ADB) where the ministers of many Member States in the Western Pacific and South-East Asia highlighted the need for further investment in UHC. Secondly, constructive and productive dialogues between ministries of health and finance foster joint actions, can combat the current pandemic and prepare for future pandemics. And thirdly, COVID-19 vaccination spending as the most effective measure to combat the pandemic will incur expenditures in the coming years, but it is a powerful fiscal measure. As economies have yet to fully recover, governments are facing shrinking revenues and health-care providers are still busy saving lives, countries are now preparing and rushing to roll out COVID-19 vaccines, putting the health sector under enormous pressure.

2.2 Session 1: Understanding fiscal space and PFM in the context of COVID-19

This session aimed to help participants understand the immediate and medium-term economic impact of COVID-19 on the fiscal space and health spending in their countries. Experts from WHO headquarters and the World Bank drew lessons from good budgetary and PFM approaches that enabled timely, efficient and accountable COVID-19 responses and gathered insights from countries on best practices and lessons learnt. The majority of countries experienced economic contraction in 2020, and the prospects for recovery in 2021 are divergent, depending on the countries’ success in supressing the pandemic. Although economic growth is forecast to be positive, it will take longer to revert to pre-crisis levels of the economic output. Many people have become unemployed or forced into poverty, and countries observed increases in inequality (especially across various sectors in the economy). Fiscal deficits stemming from the fiscal responses that governments initiated are projected to remain high in most countries; increasing the costs of debt servicing and forcing debt renegotiation in some countries. The changes in economic activity, unemployment and loss of government revenue have direct implications for health sector revenues, and the COVID-19 pandemic impacts not only health services but also challenges the sustainability of health financing in many countries.

The second keynote plenary presentation was on the PFM lessons from COVID-19. For countries to render effective response to the pandemic, PFM must be efficient, responsive, flexible (in terms of reallocation) and adaptable for changing needs. COVID-19 created an opportunity to consider rethinking of existing PFM systems towards developing resilient health financing arrangements. This includes revisiting the structure of the public budget for health (i.e. program-based budget structure), the procedures of planning, allocation and fund transfer for the service delivery, and flexibility in directing funds and resources to priority areas and responses. Governments have adopted rapid remedial PFM measures in directing public funds to the COVID-19 response. Despite these last-minute adjustments, the balance between the virtues of flexibility and control has also been highlighted. Sustaining some of the PFM adjustments in the recovery phase will help in providing a more supportive environment for future health spending towards UHC.

Country representatives from Malaysia and India presented their experiences. For Malaysia, the country’s public finance policy response to the COVID-19 pandemic ensured securing a balance between saving lives and protecting the livelihood of the people and the economy. Yet challenges remain in revenue raising, allocation and monitoring. For India, adjustments in a decentralized setting were presented. In particular, the Indian representatives showcased how the increase in the budgetary
allocation for health was translated in the number of cash releases from the union government to the provincial government during the COVID-19 response.

2.3 Session 2: Financing COVID-19 vaccination – challenges and strategies

During this session, participants discussed challenges of public financing for COVID-19 vaccination. Financing for COVID-19 vaccines should be sourced from government revenues, supplemented in some countries by donor funding. COVID-19 vaccination is not just a health intervention, but also an economic stimulus intervention, with high returns on investment. Sources of financing for COVID-19 vaccines include: (i) raising new revenues, (ii) additional borrowing, (iii) debt restructuring, (iv) reprioritization (e.g. temporary suspension of major capital projects), and (v) efficiency gains (e.g. cutting pro-rich subsidies). Even with available resources, countries need to ensure that the PFM system can facilitate effective budget preparation and execution for vaccine delivery. The discussions in breakout rooms focused on the main issues in planning/budgeting for COVID-19 vaccination deployment from a PFM perspective in 2021 and country plans to tackle these issues. These discussions highlighted lack of public funding for vaccines, challenges in procurement (e.g. mechanisms and periodicity for procurement) and payment mechanisms, and challenges of countries with decentralized settings, among others. To respond to these challenges, the need for adjustments in the annual budget was underscored. Reprioritization could ensure public funding for COVID-19 vaccines. Other countries have underlined the use of reserve funds/contingency funds for vaccine procurement. Coordination of various sources of funding for the COVID-19 response, including for vaccines, is needed as additional support through donor funding is encouraged. Coordination and clarity of roles are also critical in terms of vaccine procurement and payments particularly in decentralized settings. For procurement, in addition, there is a need to simplify procurement and payment mechanisms for vaccines. There is also a need to strengthen the country’s Expanded Programme on Immunization and strengthen costing for the vaccination plan. If needed, the legal basis for funding and vaccine roll-out and deployment must be ensured.

2.4 Hot desks with expert consultation

The objective of the hot desks on the second day was to provide participants the opportunity to listen and interact with health financing experts and also from other country participants on three selected topics: (i) the role of social health insurance (SHI) in a pandemic, (ii) health taxes for domestic resource mobilization, and (iii) and private sector engagement during COVID 19.

The role of SHI in a pandemic. These hot desks were very much appreciated by country participants when the experts presented the capacity of SHI to respond rapidly to a pandemic in a contracting private sector, using its reserves and fast-track payments to providers, often enabling operations when the demand decreased due to limitations of movement of people. There are also many challenges, including increase in unemployment due to COVID-19, which may alter the revenues for SHI and its financial sustainability. SHI can act also as a countercyclical mechanism when using past reserves or historical allocations that protect SHI revenues/spending in the year of the pandemic/economic crisis. Additionally, the government could provide subsidies to SHI fund for the treatment of COVID-19 patients, including subsidizing premiums for vulnerable population groups. In some countries, advance payments made by SHI agencies to health-care providers (e.g. hospitals) were undertaken to facilitate a swifter response to COVID-19 for testing and treatment. Some flexibility of PFM systems and governance in SHI systems is needed in terms of making advance payments, shortening the reimbursement period, and fast tracking approvals for treatment and testing.
Health taxes for domestic resource mobilization. These hot desks gave participants an opportunity to engage in discussion of how pro-health taxes can strengthen the collaboration between health and finance ministries. Evidence from middle-income countries shows that health taxes raise revenues; simulations show that significant revenues can also be raised from health taxes in low-income countries. Claims that health taxes are regressive fail to incorporate the health benefits from reduced consumption. While the revenue potential may be useful for engaging finance people, ultimately health taxes offer positive health impacts. Earmarking of revenues from health taxes for the health sector or specific financing arrangement may be counterproductive, but soft earmarking may be useful in some circumstances. Decisions about the structure, design and use of such government revenues need to take into account the context and are usually a result of a political consensus. A key issue is how these health taxes can be mobilized appropriately, especially in low-income countries.

Private sector engagement during COVID 19. As countries transition to different phases of the COVID-19 response, the whole-of-government and whole-of-society approach underscores the important role of the private sector for health systems to respond effectively to the changing demands on health services. Yet governments are unsure of how best to include the private health sector in planning for the national response effort, since critical data on private health sector resources and capacity are not held by the government. The private health sector lacks certain inputs needed for it to play a role as an effective partner for the government in the response. There are concerns regarding equity, safety and quality when vaccines are delivered through the private sector. Emergency legislation, compounded by weak health systems and regulation, can limit the private sector’s role. Participants discussed how best to reimburse the private health sector for services provided during the outbreak. There is therefore a need for strong regulatory capacity by governments which is not always in place in countries with weaker systems.

2.5 Session 3: Developing common understanding between finance and health ministries for health financing in the context of COVID-19

The third day was devoted to discussions on how to further the engagement and dialogue between health and finance ministries, with specific topics including (i) resource mobilization for health, (ii) sector planning, budgeting, execution and reporting, and (iii) effective dialogue and cooperation for common objective. The aim was to allow for a structured dialogue between country participants following guide questions, including listening to expert commentaries.

The active engagement and dialogue between the ministries of finance and health in sector planning, budgeting, expenditure and implementation reviews based on evidence-based strategies are expected to lead to the prioritization of high-impact interventions towards UHC. An outcome of more effective dialogue between health and finance ministries may be a new focus on building a shared understanding on necessary changes and improvements, such as strengthening health security and seeking efficiencies or poverty alleviation. This would allow adequate funding and its effective technical and allocative allocation to address the priorities of finance ministries, as well as those of health ministries. Discussions on the resource mobilization for health focused on how health ministries can work effectively with finance ministries to ensure the appropriate resource allocation to the health sector, how health ministries can better engage in health tax discussions with ministries of finance, and how health ministries can ensure efficiency in public spending.

For the discussions on sector planning, budgeting, execution and reporting, country groups presented approaches on how health ministries can work effectively with finance ministries to ensure the
appropriate resource allocation to the health sector, how to improve use of program budgeting in case of emergency, and how to improve reporting and monitoring of health emergency spending.

2.6 Session 4: Looking forward – health financing strategies to build back better and fairer

The purpose of the last session was to encourage participants to reflect on the previous three days and sessions to plan activities to build back better and fairer in health financing beyond COVID-19. Participant groups discussed key learnings and takeaways from the workshop and identified areas of support by development partners. Inspired by the country discussions and the key learnings of the past two days of the workshop, a summary of key points to reorganize and strengthen health financing for UHC and health system resilience were presented to close the session. The key role of state funding for UHC and in infectious disease prevention and control was underlined. Governments must ensure minimum disruptions in essential health services and to cover key public health functions, tests, diagnostics and personal protective equipment, or PPE. Flexible PFM rules and processes for swifter reprioritization and emergency injection of public funds to the health sector (including, for example, accelerated disbursements, advance payments to providers) must be in place. Coordination of the SHI agency and of health ministries must be undertaken to avoid duplication or gaps in service provision for testing and treatment. For COVID-19 vaccines, free access to vaccines (through public funding) must be afforded to vulnerable groups. A temporary adviser commented on the importance of resource mobilization and that in some cases budgetary reprioritization does not work. That said, the importance of health taxes was re-emphasized.

The closing remarks stressed that the pandemic is far from over and there is a need to prioritize investments in health now. Health financing policies should prioritize public financing for health and must be supported by other funding modalities such as external aid. The importance of strengthening primary health care as a foundation to a resilient health system was mentioned, as well as building institutional resilience. Additionally, collaboration across sectors and institutions (not just between health and finance) and leveraging the capacities of the private sector and non-state actors are critical in any health emergency, for health systems strengthening and in moving towards UHC.

3. CONCLUSIONS AND RECOMMENDATIONS

3.1 Conclusions

The deep interconnectedness of health and socioeconomic development was exposed by COVID-19. Investment into strengthening health systems towards UHC is a fundamental solution for the preparedness and response to any health emergency, more so for the COVID-19 response. Effective targeting and protecting of vulnerable population groups must be a priority to ensure access to both individual and population-based services. PFM must be flexible and adaptable for countries to be able to respond to outbreaks and progress towards UHC. PFM systems will play an important role in tackling the immediate challenges posed by COVID-19, particularly in terms of (i) the alignment of health budgets with health sector priorities and policy objectives (i.e. key to the COVID-19 response); (ii) minimization of disruptions to essential services; (iii) effective targeting and financial protection of vulnerable groups; (iv) the procurement, deployment and roll-out of COVID-19 vaccines; (v) optimization of efficiency gains; and (vi) adaptability and allowance for innovations in service delivery (e.g. new services such as in eHealth, provider payment methods/rates/incentives, advance payments and contracting of private health-care providers). The adaptability and flexibility of PFM systems will also have a bearing on the cooperation of public and private sectors (e.g. in integrating the
public and private sector response to COVID-19) and the coordination between central and local governments and across different ministries and sectors. It is noted that the effective implementation and adherence to sound PFM principles signal the commitment of health ministries to accountable use of public funds and improved sector performance.

3.2 Recommendations

3.2.1 Recommendations for Member States

Member States are encouraged to consider the following:

(1) Continue to invest in health systems strengthening to further strengthen country responses to any health emergency towards UHC based on a shared understanding between health and finance ministries.

(2) Ensure the alignment of health sector priorities and policy objectives with health budgets and overall societal development goals.

(3) Continue to improve PFM systems to be even more efficient, responsive, flexible and adaptable, without compromising on accountability.

(4) Adapt provider payment methods/rates/incentives, advance payments and modes of contracting private health-care providers.

(5) Ensure sufficient funding for COVID-19 vaccination and effectively target and protect the vulnerable groups while sustaining access to essential health services.

(6) Improve dialogue towards improved budgeting of health and effective governance mechanisms across central and local governments, different line ministries and public and private sectors.

3.2.2 Recommendations for WHO

WHO is requested to consider the following:

(1) Raise awareness of the benefits of health systems strengthening for pandemic preparedness and resilient health systems towards UHC.

(2) Provide technical support to countries to develop practical examples of shared understanding between health and finance ministries.

(3) Provide technical support to Member States in the area of COVID-19 vaccination financing, rollout and deployment, including in enhancing countries’ Expanded Programme on Immunization.

(4) Provide technical support to Member States on how best to improve PFM systems for health, including enhancing fiscal space for health through reprioritization and efficiency gains.

(5) Support Member States in redesigning financing arrangements including social health insurance for pandemic preparedness and response where relevant.

(6) Foster further collaboration and partnerships among the organizers as WHO responds to pressing and emerging needs of Member States in terms of PFM, health policy, health service delivery and health financing.

(7) Jointly with partners advocate and support finance ministries in domestic resource mobilization including the design, introduction, amendment or evaluation of health taxes.

(8) Consolidate and disseminate lessons learnt during this workshop through follow-up knowledge-sharing activities, information products and technical resources.

(9) Document and analyse the policy interventions for COVID-19, PFM, vaccine financing and cooperation between agencies to inform better future actions on pandemic preparedness and response.
ANNEXES

Annex 1. List of participants, temporary advisers, resources persons, observers/representatives and secretariat

PARTICIPANTS

Mr Sonam PHUNTSHO, Planning Officer, Planning and Policy Division, Ministry of Health, Kawajangsa, Thimphu, Bhutan, Email: sphuntsho@health.gov.bt

Ms Tashi CHOZOM, Planning Officer III, Planning and Policy Division, Ministry of Health, Kawajangsa, Thimphu, Bhutan, Email: tchozom@health.gov.bt

Ms Sangay CHODEN, Senior Budget Officer, Social and Cultural Division, Department of National Budget, Ministry of Finance, Tashichhodzong Dzong, Thimpu, Bhutan, Email: sangayc@mof.gov.bt

Pengiran Dr Khairol Asmee bin PENGIRAN HAJI SABTU, Ministry of Health Bandar Seri Begawan BB3910, Brunei Darussalam, Email: khairolasmiee.sabtu@moh.gov.bn

Dyg Hjh Roshima binti HJ KAMAL, Ministry of Health, Bandar Seri Begawan BB3910, Brunei Darussalam, Email: ROSHIMA.KAMAL@moh.gov.bn

Dyg Siti Ajar binti HJ YUSOP, Ministry of Health, Bandar Seri Begawan BB3910, Brunei Darussalam, Email: sitiajar.yusop@moh.gov.bn

Dyg Hjh Roszalinah binti HJ ZAMAN, Ministry of Health, Bandar Seri Begawan BB3910, Brunei Darussalam, Email: roszalinah.zaman@moh.gov.bn

Dr LOUN Mondol, Deputy Director, Department of Planning and Health Information Ministry of Health, Samdach Penn North St. (289), Phnom Penh, Cambodia, Email: lounmondol@gmail.com

Dr BUN Samnang, Chief of Bureau of Health Economics and Financing, Department of Planning and Health Information, Ministry of Health, Samdach Penn North St. (289) Phnom Penh, Cambodia, Email: bunsamnang@yahoo.com

Mr SREL Sithat, Technical Officer, Health Insurance Division, National Social Security fund, Phnom Penh, Cambodia, Email: srelsithat@gmail.com

Mr Chea BULLIKA, Deputy Director of Social Security Department, Ministry of Finance, Phnom Penh, Cambodia, Tel. No.: +855 12 598 982, Email: bullika.chea@gmail.com

Dr Tiemin ZHAI, Professor, Health Economics and National Health Accounts, China National Health Development Research Center, Level 3, B3 Building, Wudongdalou, No. 9 Chegongzhuang XI Street, Beijing 100044, China, Email: ztm@nhei.cn
Mr WANG Lechen, Division Chief, Division of Medical Administration, National Healthcare Security Administration, Beijing100044, China, Email: nhfpwlc@126.com, wangle@nhsa.gov.cn

Ms Letila TUIYALANI, Treasury Division, Ministry of Finance and Economic management, Suva, Fiji, Email: Letila.tuiyalani@economy.gov.fj

Ms Sisilia NALAIDE, Treasury Division, Ministry of Finance and Economic Management, Suva, Fiji, Email: sisilia.nalaide@economy.gov.fj

Dr N. YUVARAJ, Director, Ministry of Health and Family Welfare Maulana Azad Rd, New Delhi 110011, India, Email: n.yuvaraj36@nic.in

Mr Sh Arum KUMAR, Economic Advisor, Ministry of Health and Family Welfare Maulana Azad Rd, New Delhi 110011, India, Email: arun_kumar@nic.in

Dr Ackhmad AFFAZIR M.KM, Functional Sub Coordinator, Calculation Substance of Health Costs, Center for Health Financing and Nutritional Health, Ministry of Health Jakarta 12950, Indonesia, Email: ajiero.gp@gmail.com

Dr Windu KUSUMO, Bureau of Planning and Budget, Ministry of Health, Jakarta 12950, Indonesia, Email: windu.kemenkes@gmail.com

Ms Irma MARLINA, Head of Sub-division for Social Assistance Expenditures, National Budget Policy Center, Ministry of Finance, Jakarta, Indonesia, Email: irma.marlina@kemenkeu.go.id

Mr Syariful ANAM, Staff Ministry of Finance, Jakarta, Indonesia, Email: syariful.anam@kemenkeu.go.id

Ms Dessy Minarni BONITA, Policy Analyst, Ministry of Finance, Jakarta, Indonesia, Email: dessy.minarni@kemenkeu.go.id

Mr Suphab PANYAKEO, Deputy Director, Department of Finance, Ministry of Health Symuang Road, Thadkao Village, Sysatthanak District, Vientiane, Lao People's Democratic Republic, Tel. No.: +856 20 59754289, Email: laohealthfinancing@gmail.com

Mr Viengxay VIRAVONG, Deputy Director, Health Insurance Bureau, Department of Finance, Ministry of Health, National Health Insurance Bureau, Symuang Road, Thadkao Village, Sysatthanak District, Vientiane, Lao People's Democratic Republic, Tel. No.: +856 020 22464545 Email: vxayvira@gmail.com

Dr Viengsavanh PHANHMANIVONG, Senior Officer, Health Policy Division Finance Department, Ministry of Health, Symuang Road, Thadkao Village, Sysatthanak District, Vientiane, Lao People's Democratic Republic, Tel. No.: +856 20 22201819 Email: viengsavanhp@theglobalfundlao.org
Mrs Phetsamone PHONESAVANH, Deputy Director General, Department of Budgeting, Ministry of Finance, Vientiane, Lao People's Democratic Republic, Tel. No.: +020 5561 1319

Mr Viphasouk SAYSANAVONGPHET, Technical Officer, External Finance and Debt Management Department, Ministry of Finance, Vientiane, Lao People's Democratic Republic

Ms Monephaeng THETSISOULATH, Technical Staff, Department of Budgeting, Ministry of Finance, Vientiane, Lao People's Democratic Republic, Tel. No.: +020 9900 4949, Email: mthetsisoulath@gmail.com

Dr Muhammed Anis BIN ABD. WAHAB, Deputy Director, National Health Financing Section (NHF), Planning Division, Ministry of Health, 625890 Putrajaya, Malaysia, Tel. No.: +60388832301, Email: drm_anis@moh.gov.my

Dr Noor HASLINDA, Public Health Physician, National Health Financing Section Ministry of Health, 625890 Putrajaya, Malaysia, Email: haslinda_ismail@moh.gov.my

Ms Aminath Shaina ABDULLAH, Director, Planning and International Health Division Ministry of Health, Malé, Maldives, Email: shaina@health.gov.mv; shainaabdulla32@gmail.com

Ms Shifna ALI, Assistant Fiscal Executive, Fiscal Affairs Department, Ministry of Finance, Malé, Maldives, Email: shifna.ali@finance.gov.mv

Mr Amarjargal GANSUKH, Specialist in Charge of Performance Finance, Department of Finance, Ministry of Health, Government Bldg No. 8, Olympic Street-2, Sukhbaatar District, Ulaanbaatar, Mongolia, Tel. No.: +976 86002323, Email: amarjargal.g@moh.gov.mn

Mrs ODONCHIMEG Lkhaajar, Head of Economic Planning and Research Unit, Policy Planning Division, General Department of Health Insurance, Khan-uuł District, 3rd Khoroo, Ulaanbaatar, Mongolia, Tel. No.: +976 99000580, Email: odnoo_do85@yahoo.com

Dr Damodar BASULA, Executive Director, Health Insurance Board, Department of Health Services, Kathmandu 44600, Nepal, Email: ed@hib.gov.np

Dr Guna Nidhi SHARMA, Senior Health Administrator, Policy, Planning and Monitoring Division, Ministry of Health and Population, Kathmandu 44600, Nepal, Email: drgunishalt@gmail.com

Mr Raman Prasad BHATTARAI, Section Officer, International Economic Cooperation Coordination Division, Ministry of Finance, Kathmandu, Nepal, Email: rpbhattarai@mof.gov.np

Mr Navy MULOU, Ministry of Health and HIV/AIDS, P.O. Box 807, Waigani, Port Moresby, Papua New Guinea, Email: muloun1234@gmail.com
Mr Larry ASIGAU, Budget Coordinator, Department of Treasury, Port Moresby, Papua New Guinea, Email: Larry_Asigau@treasury.gov.pg

Ms Eileen Diane CHENG-FERNANDEZ, Planning Officer III, Health Policy Development and Planning Bureau, Department of Health, Sta Cruz, 1003 Manila, Philippines, Tel. No.: +63 2 8651 7800 ext. 1327, Email: echeng.hpdpb@gmail.com, escheng@doh.gov.ph

Ms Nerissa SANTIAGO, Acting Executive Vice-President and Chief Operating Officer Philippine Health Insurance Corporation, Citystate Centre, 709 Shaw Blvd. 1603 Pasig City, Philippines, Tel. No.: +639179135697, Email: neri.evpcoo@gmail.com

Ms Jenevive M. LONTOK, Financial Analyst IV, International Finance Policy Office Department of Finance, Manila, Philippines, Email: jlonток@dof.gov.ph

Mr Peter Nelson WATAIPARU, Financial Controller, Accounts Unit, Ministry of Health and Medical Services, P.O. Box 349, Honiara, Solomon Islands, Email: PNelson@moh.gov.sb

Dr W.A.Thilina.D. WANIGASEKARA, Director, Organization Development, Ministry of Health, Ven Baddegama Wimalawansa Mawatha, Colombo 01000, Sri Lanka, Email: thilinaw71@gmail.com

Dr Surakameth MAHASIRIMONGKOL, Deputy Director, Division of Strategy and Planning, Office of the Permanent Secretary, Ministry of Public Health, Mueang Nonthaburi District, Nonthaburi, Thailand, Email: sadmin@thailandpg.org

Mr Miguel MARIA, National Director, Budgeting and Financial Management, Ministry of Health, Dili, Timor-Leste, Email: migsmaris@gmail.com

Ms Jessica ALILEE MALOSU, Finance Manager, Corporate Services, Policy and Planning, Ministry of Health, Port Vila, Vanuatu, Email: jalilee@vanuatu.gov.vu

Mr Tony Kaltong LUKE, Ministry of Finance and Economic Management, Government of Vanuatu, Port Vila, Vanuatu, Email: tkaltong@vanuatu.gov.vu

Dr Hoàng Thi PHUONG, Vice Head of Health Economics Unit, Health Strategy and Policy Institute (HSPI), Ministry of Health of the Socialist, Republic of Viet Nam Hanoi, Viet Nam, Email: hoangthiphuong@hspi.org.vn

Ms Nu Anh VU, Senior Officer, Department of Health Insurance, Ministry of Health Republic of Viet Nam, Hanoi, Viet Nam, Email: nuanh.vu@gmail.com

Ms Đỗ Trà MY, Researcher, Health Economics Unit, Health Strategy and Policy Institute (HSPI), Ministry of Health of the Socialist, Republic of Viet Nam, Hanoi, Viet Nam, Email: tramy.269@gmail.com

Mr Khang NGUYEN, Vice Director, Department of International Cooperation Viet Nam Social Security (VSS), 7 Trang Thi Street, Hoan Kiem District, Hanoi, Viet Nam, Email: bullha2003@yahoo.com
TEMPORARY ADVISERS

Dr Soonman KWON, Professor and Former Dean, School of Public Health, Seoul National University, Seoul, Republic of Korea, Tel. No.: +82 2 740 8875, Email: kwons@snu.ac.kr

Dr Viroj TANGCHAROENSATHIEN, Senior Advisor, International Health Policy Program, Ministry of Public Health, Soi Satharanasook 6, Tiwanon Road, Nonthaburi 110000, Thailand Tel. No.: +66 2 590 2366, Email: viroj@ihpp.thaigov.net

RESOURCE PERSONS

Dr Eduardo BANZON, Principal Health Specialist, South-East Asia Regional Division (SERD) Asian Development Bank, 6 ADB Avenue, Mandaluyong City 1550, Philippines, Email: ebanzon@adb.org

Mr Evan BLECHER, Economist, Fiscal Policies for Health, World Health Organization Headquarters, Avenue Appia 20, 1211 Geneva 27, Switzerland, Telephone: +41 22 791 4338 Email: bлечere@who.int

Mr David CLARKE, Team Leader, UHC and Health Systems Law, World Health Organization Headquarters, Avenue Appia 20, 1211 Geneva 27, Switzerland, Telephone: +41 22 791 3561, Email: clarked@who.int

Ms Ceren OZER, MTI GP, Investment, The World Bank, Washington, D.C., USA, Email: cozer@worldbank.org

OBSERVERS/REPRESENTATIVES

Ms Marie Antonette JOSE, Consultant (SDC-Health), Sector Advisory Service Cluster, Asian Development Bank, Mandaluyong City 1550, Philippines, Email: mjose.consultant@adb.org

Ms Chantal HERBERHOLZ, Associate Professor, Centre for Health Economics, Chulalongkorn University, Bangkok 10330, Thailand

Mr Nishant JAIN, The Deutsche Gesellschaft für Internationale, Zusammenarbeit (GIZ) Bonn, Germany, Email: nishant.jain@giz.de

Ms Marielle PHE GOURSAT, International Labor Organization, Hanoi, Viet Nam, Email: goursat@ilo.org

Dr Aman FUAD YAACOB, Senior Principal Assistant Director, National Health Financing Section Ministry of Health, 625890 Putrajaya, Malaysia, Email: dr.amanfuad@moh.gov.my

Ms Yu Jin KWON, Manager, Global Cooperation Department, National Health Insurance Service WHO Collaborating Centre for Health Insurance Governance and Services, Sejong-si, Republic of Korea, Tel. No.: +82 010-8664-3814, Email: oranger63@gmail.com

Mr Rafi HOSSAIN, Member, Health Financing and Fiduciary Issues, World Bank, Dhaka, Bangladesh

Mr Soulaxay BOUNTHIDETH, Consultant, World Bank, Vientianne, Lao People's Democratic Republic, Email: sbounthideth@worldbank.org
Mr Chansy SAMAVONG, Consultant, World Bank, Vientianne, Lao People's Democratic Republic
Email: csamavong@worldbank.org

Dr Dayo Carol OBURE, The World Bank Group Office, Fiji, Suva, Email: cobure@worldbank.org

Dr Wayne IRAVA, Economist, The World Bank Group Office, Honiara, Solomon Islands
Email: wirava@worldbank.org

Mr Martin BOSAK, Consultant, Health Systems Development, WHO Regional Office for South-East Asia, World Health House, Indraprastha Estate, Mahatma Gandhi Road, New Delhi 110002, India,
Email: info.bosak@gmail.com

Ms Thinley ZANGMO, National Professional Officer, Health Systems Office of the WHO Representative in Bhutan, Ministry of Health Building, Kawangjangsa, Post Box – 175, Thimpu, Bhutan, Email: zangmot@who.int

Mr Hans Ole HTUN-HANSEN, Technical Officer, Office of the WHO Representative in Myanmar Yangon, Myanmar, Email: hansenh@who.int

Ms Thinley ZANGMO, National Professional Officer, Health Systems Office of the WHO Representative in Bhutan, Ministry of Health Building, Kawangjangsa, Post Box – 175, Thimpu, Bhutan, Email: zangmot@who.int

Ms Shreenika DESILVA, Consultant, Office of the WHO Representative in Sri Lanka, Colombo, Sri Lanka, Email: desilvas@who.int

Mr Basilio MARTINS PINTO, National Professional Officer, Office of the WHO Representative in Timor-Leste, United Nations House, Caicoli Street, Dili, Timor-Leste, Tel. No.: +67077888295
Email: pintob@who.int

Dr Ogochukwu CHUKWUJEKWU, Technical Officer, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Tel. No.: +63 2 8 5289898, Email: chukwujekwu@who.int

Ms Yhelee KIM, Technical Officer, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Email: kimy@who.int

Dr Anis KAZI, Consultant, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Email: akazi@who.int

Ms Elin SANDBERG, Consultant, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Email: sandberge@who.int

Ms Cheryl Ann XAVIER, Consultant, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Email: xavierec@who.int

Dr Eunkyoung KIM, Consultant, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Email: keklemon@gmail.com
Dr Lachlan Paul MCDONALD, Consultant, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, Email: plachlan88@gmail.com

Mr Michael BUTTSWORTH, Health Systems/Health Information Systems, Office of the WHO Country Liaison Officer in Vanuatu, Port Vila, Vanuatu, Email: buttsworthm@who.int

Ms Annie CHU, Health Economist, Office of the WHO Representative in Viet Nam, P.O. Box 52 Hanoi, Viet Nam, Telephone: +63 908 8727348, Email: chua@who.int

Ms Momoe TAKEUCHI, Team Leader (Health Systems), Office of the WHO Representative in Viet Nam P.O. Box 52, Hanoi, Viet Nam, Telephone: +63 908 8727348, Email: takeuchim@who.int

SECRETARIAT

Dr Rui LUI, Health Specialist, Health Sector Group, Asian Development Bank, Mandaluyong City 1550, Philippines, Email: ruiliu@adb.org

Mr Owen SMITH, Senior Economist, Health, Nutrition & Population Global Practice, The World Bank, New Delhi, India, Email: osmith@worldbank.org

Dr Ajay TANDON, Lead Economist, South Asia Health, Nutrition and Population, The World Bank Washington, D.C., USA, Email: atandon@worldbank.org

Dr Emiko MASAKI, Senior Health Economist, East Asia Health, Nutrition and Population, The World Bank, Vientiane, Lao People's Democratic Republic, Email: emasaki@worldbank.org

Dr Hélène BARROY, Senior Public Finance Expert, Health Financing, World Health Organization Headquarters, Avenue Appia 20, 1211 Geneva 27, Switzerland, Telephone: +41 22 791 4338, Email: barroyh@who.int

Ms Tsolmongerel TSILAAJAV, Consultant, Health Financing and Governance, Health Systems Development, WHO Regional Office for South-East Asia, World Health House, Indraprastha Estate Mahatma Gandhi Road, New Delhi 110002, India, Email: tsilaajavt@who.int

Ms Sangay WANGMO, Team Lead, Health Systems, Office of the WHO Representative in Bangladesh, 10 Gulshan Ave, Dhaka 1212, Bangladesh, Email: wangmos@who.int

Dr Mohammad Touhidul ISLAM, National Professional Officer, Office of the WHO Representative in Bangladesh, 10 Gulshan Ave, Dhaka 1212, Bangladesh, Email: islammt@who.int

Dr Grace KABANIHA, Technical Officer, Health Financing for UHC-HCF, Office of the WHO Representative in India, Maulana Azad Road, New Delhi 110011, India, Email: kabanihag@who.int

Mr Sunnar LEO, National Professional Officer, Health Financing, Office of the WHO Representative in Indonesia, Jakarta 12940, Indonesia, Email: leos@who.int

Dr Olivia Corazon NIEVERAS, Public Health Administrator, Office of the WHO Representative in Sri Lanka, Colombo, Sri Lanka, Email: nieveraso@who.int

Mr Vinay BOTHRA, Health Policy Advisor, Universal Health Coverage, Office of the WHO Representative in Timor-Leste, United Nations House, Caicoli Street, Dili, Timor-Leste, Email: bothrav@who.int
Dr Peter COWLEY, Coordinator, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000 Philippines, Telephone: +63 2 8 5289808, Email: cowleypet@who.int

Mr Tomas ROUBAL (Responsible Officer), Health Economist, Health Policy and Service Design Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Telephone: +63 2 8 5289849, Email: roubalt@who.int

Ms WANG Ding, Technical Officer, Health Policy and Service Design, Division of Health Systems and Services, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000, Philippines, Telephone: +63 2 8 5289883, Email: wangdi@who.int

Mr Ronald TAMANGAN, Consultant, Health Policy and Service Design, Division of Health Systems and Service, WHO Regional Office for the Western Pacific, United Nations Avenue, Manila 1000 Philippines, Email: tamanganr@who.int, rjimeneztamangan@yahoo.com

Mr MO Mai, Technical Officer, Health Systems, Office of the WHO Representative in Cambodia, P.O. Box 1217, Phnom Penh, Cambodia, Tel. No.: +855 23 216610, Email: mom@who.int
Ms Vanchinsuren LKHAGVADORJ, Technical Officer, Office of the WHO Representative in Cambodia, P.O. Box 1217, Phnom Penh, Cambodia, Tel. No.: +679 3234100, Email: lkhagvadorjv@who.int

Mr Chen GAO, Special Services Agreement, Office of the WHO Representative in China, 401, Dongwai Diplomatic Office Building, Chaoyang District, 100500 Beijing, China, Telephone: +8610 6532-7189, Email: cgao@who.int

Ms Vanhpheng SIRIMONGKHOUNE, National Officer, Special Services Agreement, Office of the WHO Representative in Lao PDR, P.O. Box 343, Vientiane, Lao People's Democratic Republic, Tel. No.: +856 21 353902, Email: sirimongkhounev@who.int

Dr Taketo TANAKA, Technical Officer, Office of the WHO Representative in Malaysia, 4/F Prima 8, Block 3508, Jalan Teknokrat 6, 63000 Cyberjaya, Selangor, Malaysia, Telephone: +603 8871 7111 Email: tanakat@who.int

Dr Erdenechimeg ENKHEE, Technical Officer, Office of the WHO Representative in Mongolia Post Box 663, Ulaanbaatar-13, Mongolia, Tel. No.: +976 11 327870, Email: enkheee@who.int

Dr Francesca CELLETTI, Coordinator, Health Systems, Office of the WHO Representative in the Philippines, P.O. Box 2932, Manila, Philippines, Telephone: +675 325-7827, Email: cellettif@who.int

Ms NGUYEN Thi Kim Phuong, Technical Officer, Health Financing, Office of the WHO Representative in Viet Nam, P.O. Box 52, Hanoi, Viet Nam, Telephone: +84 (0) 4 38 500 100 Email: NguyenThiK@who.int
## Annex 2. Programme of activities

<table>
<thead>
<tr>
<th>Time (PHL time UTC/GMT+8hrs)</th>
<th>Activities</th>
<th>Speaker/Moderator</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Day 1: (Monday, 22 February 2021)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10:30 – 11:00</td>
<td>Welcome and setting up for the meeting on zoom</td>
<td></td>
</tr>
</tbody>
</table>
| 11:00 – 11:20 | Opening | Moderator: **Dr Peter Cowley**  
Coordinator, Health Policy and Service Design, WPRO  
Mr **Martin Taylor**  
Director, Division of Health Systems and Services, WPRO  
**Dr Peter Cowley**  
**Dr Valeria de Oliveira Cruz**  
Regional Adviser, Health Financing and Governance, SEARO  
**Dr Viroj Tangcharoensathien**  
Senior Advisor, International Health Policy Program (IHPP), Ministry of Public Health  
**Mr Owen Smith**  
Moderator: **Mr Jost Wagner** |
| **11:20-12:20** | **Session I - Understanding fiscal space and PFM in the context of COVID-19**  
Short presentations (25min) | Moderator: **Mr Jost Wagner**  
**Dr Ajay Tandon**  
Lead Economist, South Asia Health, Nutrition and Population  
The World Bank  
**Dr Helene Barroy**  
Senior Public Finance Expert  
WHO Headquarters  
**Dr Peter Cowley** |
<p>| <strong>12:20 – 12:30</strong> | <strong>Mobility break (10 min).</strong> | |</p>
<table>
<thead>
<tr>
<th>Time (PHL time UTC/GMT+8hrs)</th>
<th>Activities</th>
<th>Speaker/Moderator</th>
</tr>
</thead>
</table>
| 12:30 – 12:45 | **Session II - Financing strategies for COVID-19 vaccination – challenges and strategies**  
- Setting the scene on funding for COVID-19 and vaccination funding (10 min)  
- Introduction on session arrangements (5 mins) | Moderator: *Mr Jost Wagner*  
Mr Owen Smith |
| 12:45 – 13:30 | **Breakout rooms (3-4 rooms, 45 mins)**  
3-4 countries per room | Breakout Room 1: *Dr Peter Cowley*  
Breakout Room 2: *Dr Valeria de Oliveira Cruz*  
Breakout Room 3: *Mr Owen Smith*  
Breakout Room 4: *Dr Viroj Tangcharoensathien* |
| 13:30 – 13:45 | **Plenary (reporting back, 15 mins)** on key discussion points in each group | Moderator: *Mr Jost Wagner* |
| 13:45 - 14:00 | Closing  
- Sounding board on key messages  
- Day 2 Hot desk arrangement | Moderator: *Mr Jost Wagner* *Dr Peter Cowley* |

**Day 2: (Wednesday, 24 February 2021)**

<table>
<thead>
<tr>
<th>Time</th>
<th>Activities</th>
<th>Speaker/Moderator</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:30 – 11:00</td>
<td>Welcome and setting up for the meeting on zoom</td>
<td></td>
</tr>
</tbody>
</table>
| 11:00 – 11:10 | **Welcome and introduction**  
- Description of organization of hot desks, allocation to breakout rooms | Moderator: *Mr Jost Wagner* |
| 11:10 – 12:00 | **Round 1 - Country hot desks and expert consultation on the implications and perspective on PFM through funding the COVID-19 vaccine**  
Hot desk 1 – Role of social health insurance in a pandemic  
Hot desk 2 – Health taxes for domestic resource mobilization  
Hot desk 3 - Private sector engagement during COVID19 | *Dr Soonman Kwon*  
*Dr Ajay Tandon*  
*Dr Eduardo Banzon*  
Principal Health Specialist, South-East Asia Regional Division (SERD), ADB |
<table>
<thead>
<tr>
<th>Time (PHL time UTC/GMT+8hrs)</th>
<th>Activities</th>
<th>Speaker/Moderator</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:00 – 12:10</td>
<td>Mobility break</td>
<td></td>
</tr>
<tr>
<td>12:10 – 13:00</td>
<td>Round 2 - Country hot desks and expert consultation on the implications and perspective on PFM through funding the COVID-19 vaccine&lt;br&gt;Hot desk 1 – Role of social health insurance in a pandemic&lt;br&gt;Hot desk 2 – Health taxes for domestic resourcemobilization&lt;br&gt;Hot desk 3 - Private sector engagement during COVID19</td>
<td>Dr Soonman Kwon&lt;br&gt;Dr Ajay Tandon&lt;br&gt;Dr Eduardo Banzon</td>
</tr>
</tbody>
</table>

**Day 3: (Friday, 26 February 2021)**

<table>
<thead>
<tr>
<th>Time</th>
<th>Activities</th>
<th>Speaker/Moderator</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:30 – 11:00</td>
<td>Welcome and setting up for the meeting on zoom</td>
<td></td>
</tr>
<tr>
<td>11:00 – 11:15</td>
<td>Opening&lt;br&gt;• Opening remarks&lt;br&gt;• Recap of Days 1 and 2&lt;br&gt;• Housekeeping, Zoom functions, etc.</td>
<td>Moderator: Mr Jost Wagner&lt;br&gt;Dr Valeria de Oliveira Cruz</td>
</tr>
<tr>
<td>11:15 – 11:20</td>
<td>Purpose of Session III &amp; IV&lt;br&gt;Session III - Developing common understanding between MOF/MOH for health financing in the context of COVID-19 (5 mins)&lt;br&gt;• Introduction on session arrangements&lt;br&gt;• Explain the breakout process</td>
<td>Moderator: Mr Jost Wagner&lt;br&gt;Ms Tsolmongerel Tsilaajav&lt;br&gt;Health economist, SEARO</td>
</tr>
<tr>
<td>11:20 – 12:05</td>
<td>Breakout rooms (3-4 rooms, 45mins)&lt;br&gt;3-4 countries per room</td>
<td>Breakout Room 1: Dr Soonman Kwon&lt;br&gt;Breakout Room 2: Ms Tsolmongerel Tsilaajav&lt;br&gt;Breakout Room 3: Dr Valeria de Oliveira Cruz&lt;br&gt;Breakout Room 4: Mr Owen Smith</td>
</tr>
<tr>
<td>12:05 – 12:30</td>
<td>Plenary (reporting back, 15 mins) on key discussion points in each group&lt;br&gt;• Commentary (7 min)</td>
<td>Moderator: Mr Jost Wagner&lt;br&gt;Dr Viroj Tangcharoensathien</td>
</tr>
<tr>
<td>Time (PHL time UTC/GMT+8hrs))</td>
<td>Activities</td>
<td>Speaker/Moderator</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>12:30 – 12:40</td>
<td><strong>Mobility break</strong></td>
<td>Moderator: <strong>Mr Jost Wagner</strong></td>
</tr>
</tbody>
</table>
| 12:40 – 13:40 | **Session IV - Looking forward – health financing strategies to build back better and fairer**  
  - Summary of key takeaways, lessons learnt (10 mins)  
  Concluding takeaways from countries (30 minutes) | Moderator: **Mr Jost Wagner**  
  **Dr Soonman Kwon** |
| 13:40 – 14:00 | **Closing**  
  - Sounding board (WHO, ADB, WB)  
  - Closing remarks (SEARO) | Moderator: **Mr Jost Wagner**  
  **Mr Manoj Jhalani,**  
  Director, Division of Health Systems Development, SEARO |