



WORLD HEALTH ORGANIZATION

**PROGRAMME, BUDGET AND ADMINISTRATION
COMMITTEE OF THE EXECUTIVE BOARD**

Fourth meeting

Provisional agenda item 3.2

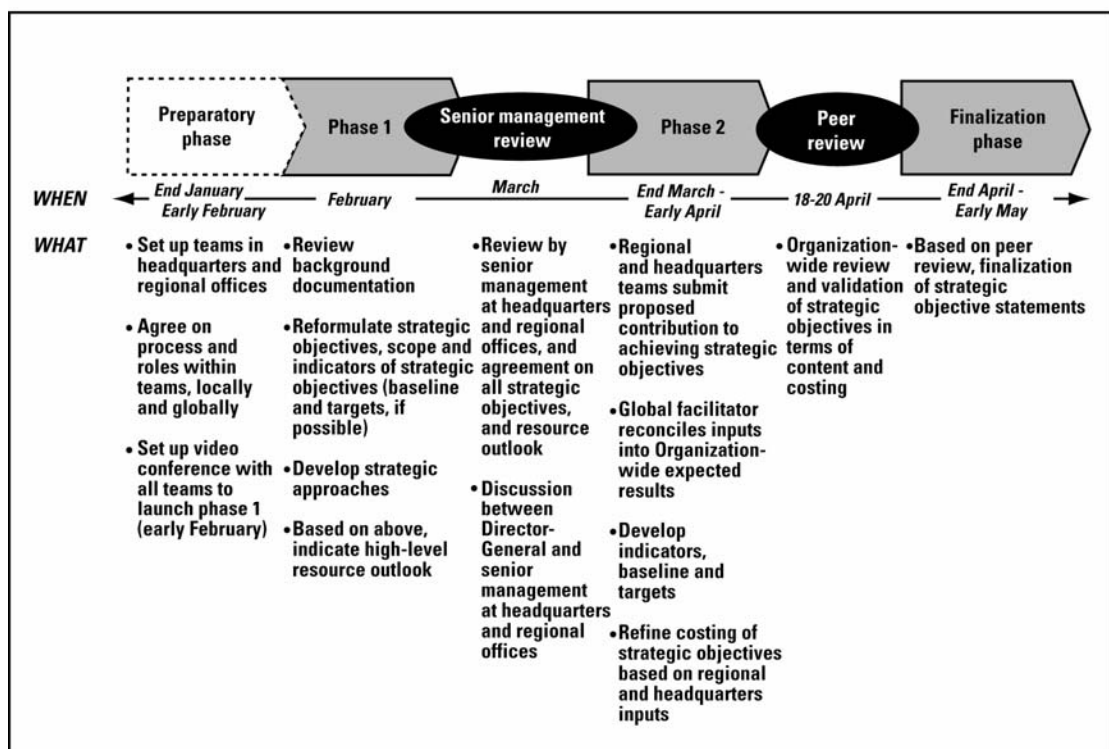
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11 May 2006

Medium-term strategic plan 2008-2013: progress report

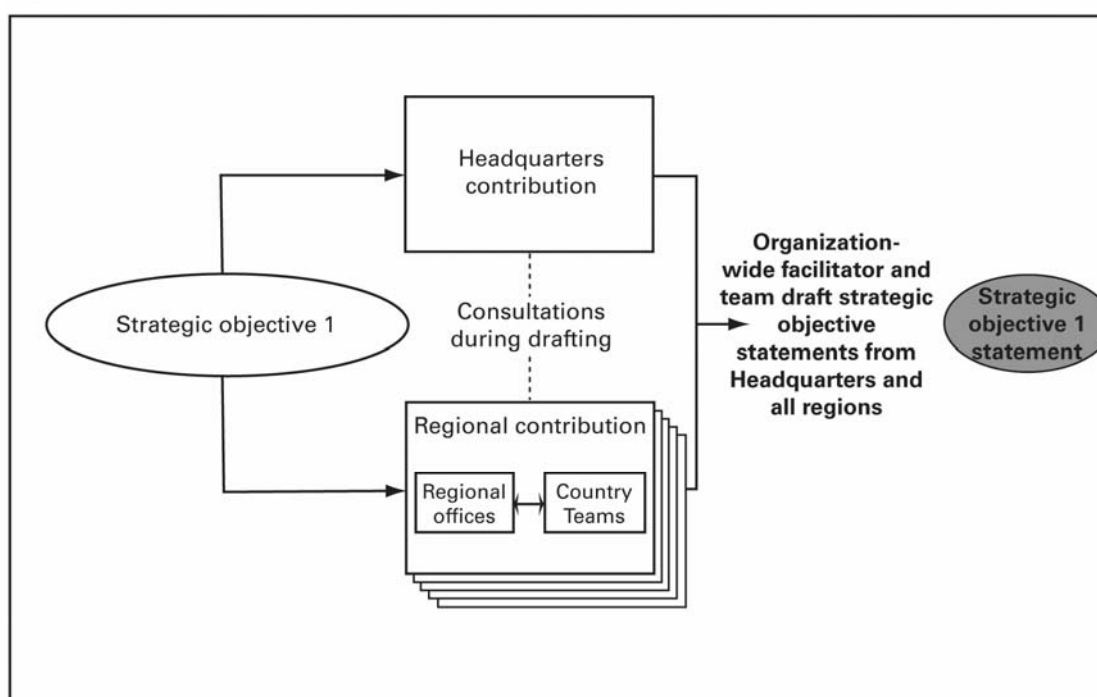
1. Starting from the biennium 2008-2009, a six-year strategic plan encompassing three biennial budget periods will be part of WHO's results-based management framework. The medium-term strategic plan 2008-2013 will provide a multi-biennial framework to guide and ensure continuity in the preparation of biennial programme budgets and operational plans across bienniums in line with the health agenda established in the Eleventh General Programme of Work. Moving away from narrowly defined areas of work to broader, cross-cutting strategic objectives, the medium-term strategic plan will provide a programme structure that better reflects the needs of countries and regions, facilitating more effective coordination and collaboration across the Organization. The proposed programme budget 2008-2009 will be drafted as part of this single, Organization-wide strategic planning process.
2. The draft medium-term strategic plan and proposed programme budget will be transmitted to the regional committees in 2006, and subsequently discussed by the Executive Board at its 119th session before submission to the Sixtieth World Health Assembly.
3. The medium-term strategic plan will be drafted in stages, as outlined in Figure 1 below.
4. From late January to early February 2006, teams for each of the 15 strategic objectives were established in each region (regional and country office representation) and headquarters. The teams, assisted by an Organization-wide facilitator and led by senior staff from headquarters and regional offices, drafted medium-term strategic objectives and the related scope and analysis. (See Figure 2, below.)
5. Orientation sessions were held for team members who initiated their work through a series of video conferences. These extensive and interactive consultations have continued. A survey was undertaken to elicit information from WHO Representatives on the priority, appropriateness and relevance of the strategic objectives to their country work.
6. In March 2006, a series of reviews were undertaken, focused on the proposed strategic objectives and, their scope, addressing gaps and overlaps, identifying outstanding issues, and agreeing on an indicative range of investment to fund the proposed work of the Secretariat for each strategic objective.

Figure 1 Preparation of medium-term strategic plan



WHO 06.76

Figure 2 GENERATION OF STRATEGIC OBJECTIVES



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7. The Organization-wide consultations culminated in a three-day peer review which brought together senior management and staff from country and regional offices and headquarters. The review considered the strategic objectives, indicators, scope, strategic approaches, assumptions, risks and options, Organization-wide results, and cost of the strategic objective, and the way in which individual proposals would merge to form a comprehensive, coherent and strategic plan for the Organization.

8. The peer review resulted in agreement on the suggested programmatic content of the strategic objectives, and specific modifications for enhancing their relevance, appropriateness and technical quality.

9. On the basis of the recommendations from the peer review, the draft medium-term strategic plan was revised and will be submitted to the regional committees.

ACTION BY THE PROGRAMME, BUDGET AND ADMINISTRATION COMMITTEE

10. The Committee is invited to note the report.

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