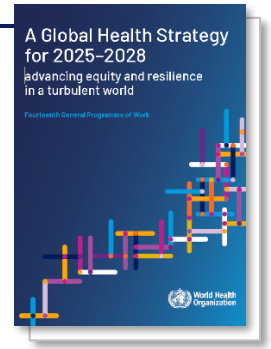
WHO, UN80 & the Global Health Architecture

Member State Information Session

20 November 2025

Implementing GPW14 | an even more turbulent world



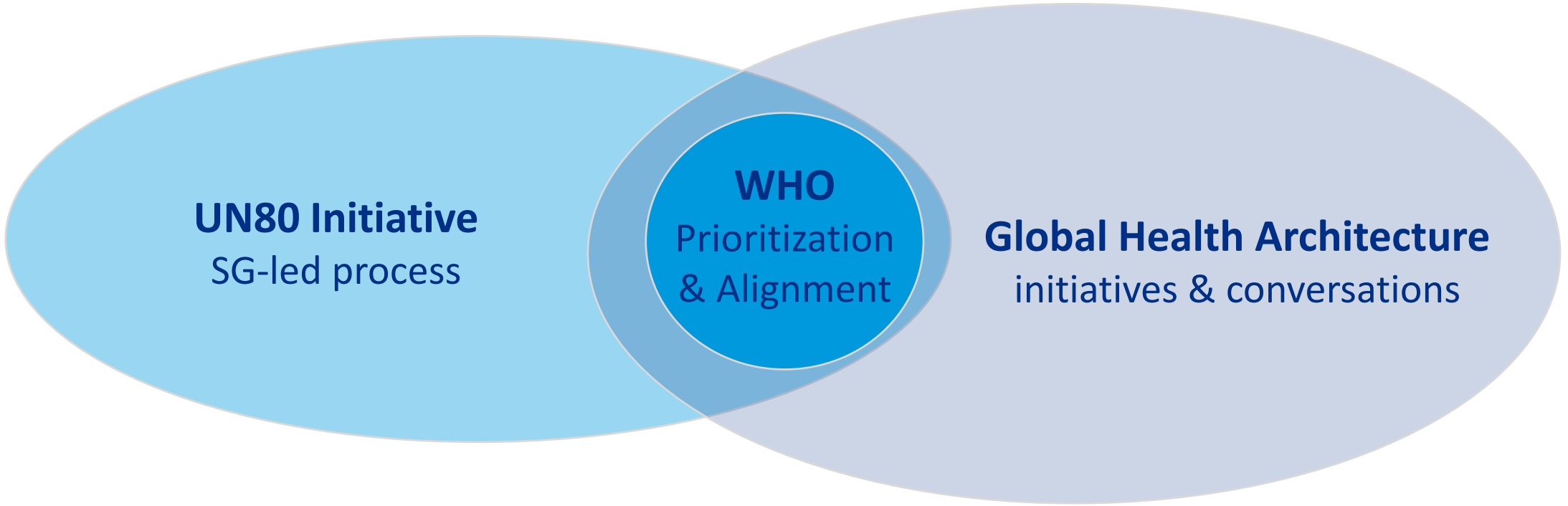
- ~40% contraction in ODA for health
- strains on multilateral order/system
- \+ national sovereignty & capacities
- \+ new & expanding regional entities

Reform initiatives

- countries
- organizations
- systems (e.g. UN80)

Focus is on addressing fragmentation, duplication, coordination & financing…

Reforms & WHO | 3 inter-related processes in 2025…



…reflect the need to ensure
coherence & **optimize opportunities**

UN80 Initiative & WHO

UN80 | agile, integrated & equipped for today's complex challenges

UN80 Task Force:
led by USG Policy, Mr Guy Ryder

7 agency clusters:*

- Peace & Security
- Development (Secretariat)
- **Development (UN System)**
- **Humanitarian**
- Human Rights
- Training & Research
- **Specialized Agencies**

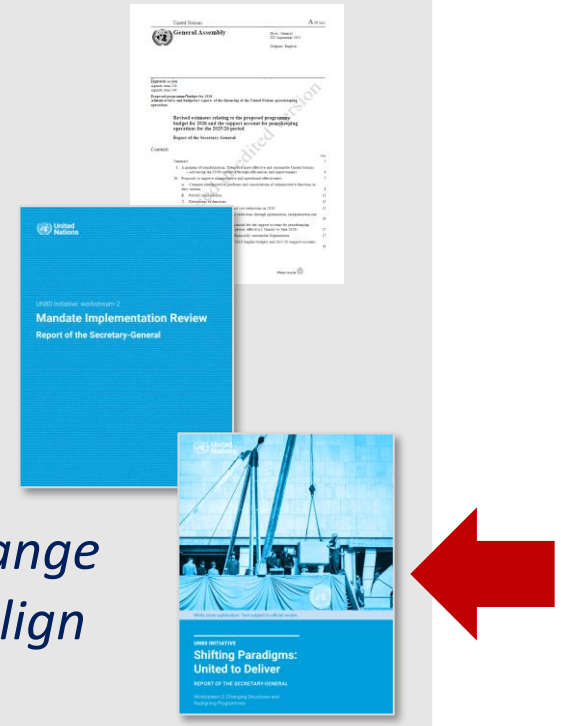
** WHO is 1 of only 2 UN entities in the 3 highlighted clusters*

3 workstreams:

(i) Efficiencies
15 Sept

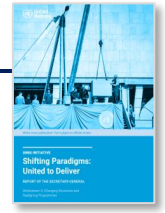
(ii) Mandates
01 August

(iii) Structure change & program align
18 Sept



UN80 | changing structures & realigning programmes

18 Sept



Peace & Security | **Development & Humanitarian** | Human Rights

1. *Global collaboration* — *Mgmt fora & envoys*
2. *'Regional Reset'* — *Platforms & co-location*
3. *'Country Configuration'* — *RCs/HCs & Planning*

Mergers, Integration, Consolidations

Enabling Impact

technology, data, shared services, pooled funding

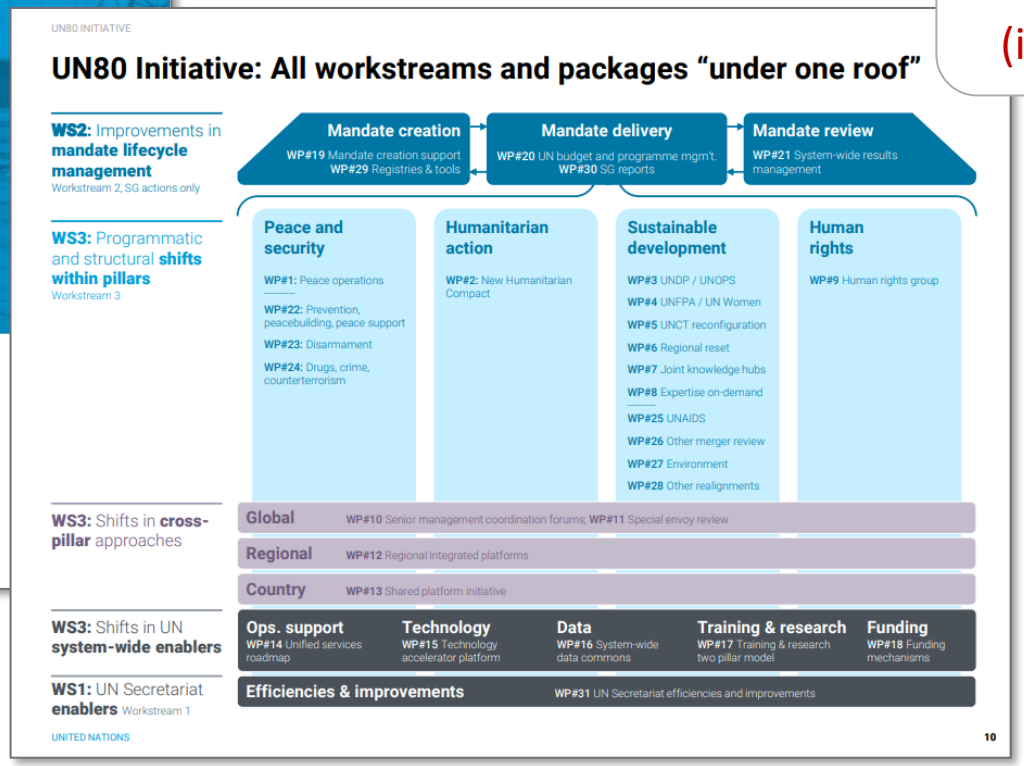
Potential implications for WHO

examples among 76 recommendations

- *Mergers:* UNFPA/UN Women, UNAIDs sunset
- *Specialized:* Joint Hubs, 'Expertise-on-Demand'
- *Humanitarian:* 1 Supply Chain; Joint Diplomacy…
- *Regional:* Integrated Platforms; Co-hosting
- *Country:* reconfigured UNCTs & RCs/HCs
- *All levels:* shared data, AI, ICT, fleet…services

UN80 | implementation **Action Plan** (7 Nov 2025)





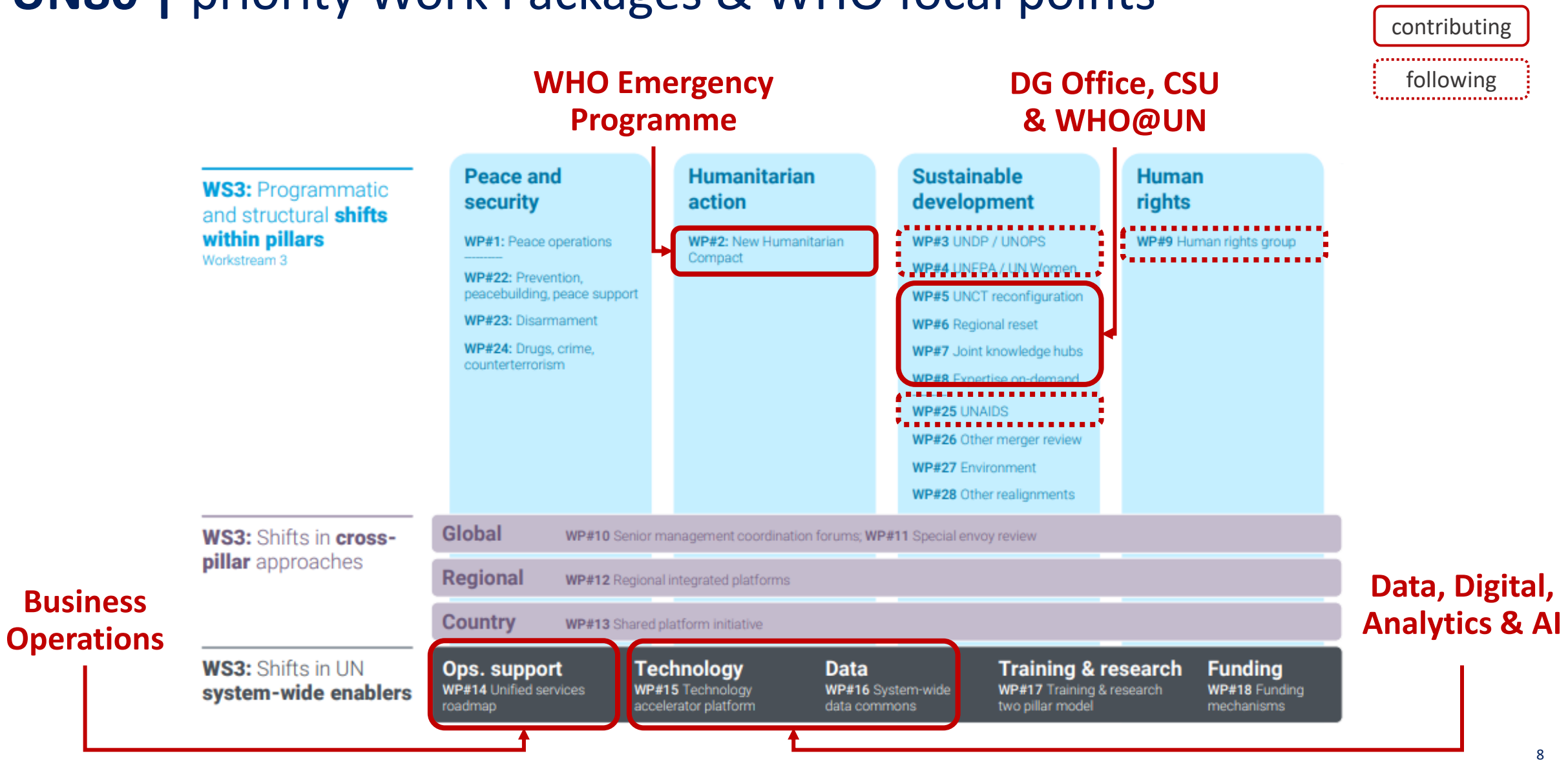
UNSG-led Steering Committee
(including DG/WHO)

3 Workstreams, 31 Work Packages & 90 Action Items

UN80 | priority Work Packages & WHO focal points

contributing

following



UN80 | next steps & upcoming milestones – *Member States*

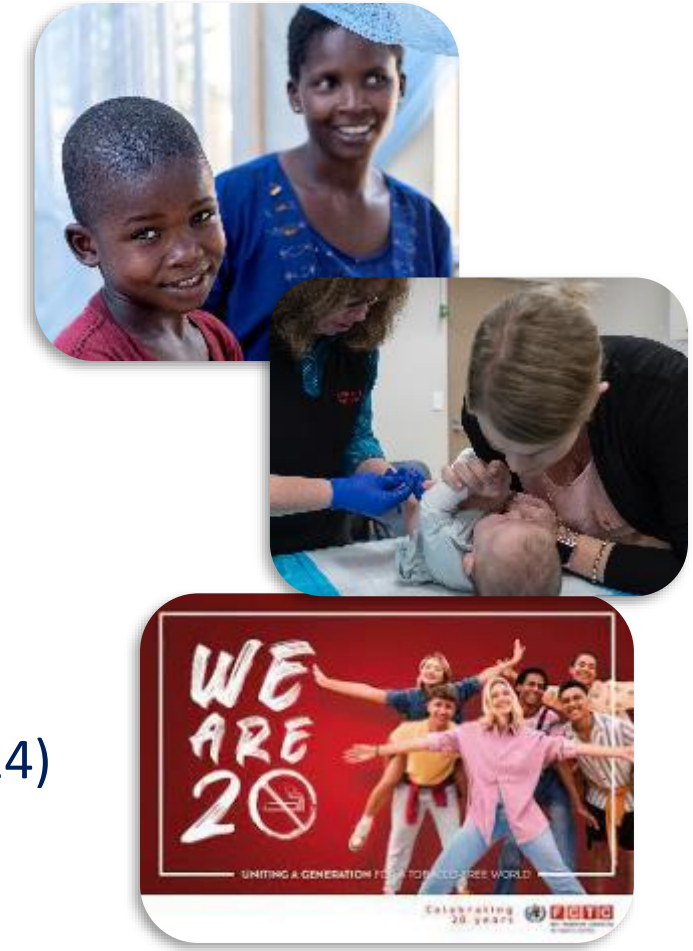
21 Nov	presentation of UN80 Action Plan to Member States
Nov	WHO EB paper on UN80 & Global Health Architecture
Dec	*1st Report – DSG on Regional Reset & Country Configuration (WS3)*
	1st Report - Member State Working Group on Mandates (WS2)
Feb '26	UN Secretariat report on potential mergers & sunset

Key role of WHO's Member States (e.g. PBAC/EB) in considering UN80 proposals.

WHO & the Global Health Architecture (GHA)

GHA | remarkable achievements….

Since 1990	life expectancy	↑ 10 years
	< 5-year mortality	↓ 60%
	maternal mortality	↓ 40%
Since 2000	lives saved vaccines	>55 million
	HIV/AIDs	>25 million
	malaria	>12 million
Since 2005	Framework Convention on Tobacco Control	
	International Health Regulations (2005) (2024)	
	Pandemic Agreement (2025)	



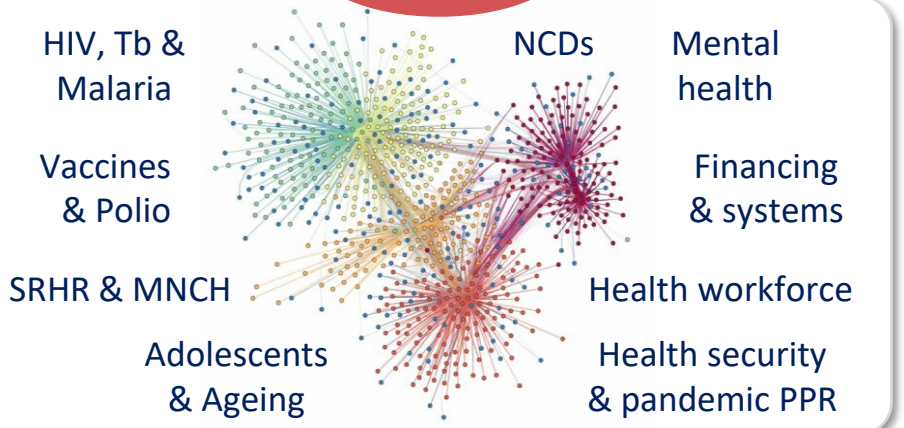
GHA | …but increasingly diverse & sprawling networks…

Actors

UN Entities, Global Health Initiatives, NGOs, CSOs, Int'l Finance Institutions (IFIs), bilaterals, philanthropies, academics, private sector…..

Countries

Issues



…with inherent challenges…

- complexity
- competition
- duplication
- fragmentation

… and new, **critical gaps** due to **financing shocks**

GHA| a proliferation of studies, initiatives & dialogues…

Initial mapping of GHA-focused initiatives

Lead	Initiative(s)/scope (s)
EU	Reflection process on the future of the GHA
AU	'New Public Health Order' & 'Lusaka Agenda'
Ghana	The Accra Reset
Spain	Global health action initiative (launched at UNGA as part of Seville Platform for A
UK	GHI leadership dialogue (July, Wilton Park)
UK, Malawi, +, +	Friends of Lusaka Group
Africa CDC	Africa's Health Financing in a New Era
Wellcome Trust	Catalyzing reforms: rethinking the future of global health
GHIs	Global Fund & Gavi (JCWG on Lusaka); Gavi 'Leap'
Civil Society	Health Architecture Reimagined, Transforming Health Financing (One Campaig
Academia	global health governance reform initiatives

Preliminary – NOT EXHAUSTIVE



Sample of papers defining global health architecture



Some initiatives advancing key aspects of GHA

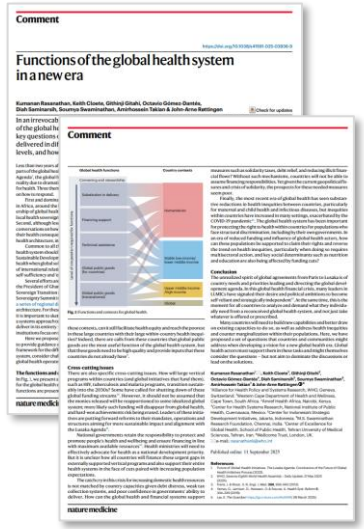
… reinforces need for an overall process, across **all dimensions of global health**

GHA | emerging issues require a broad consensus…

Different ***definitions for global health…***


Defining global health: findings from a systematic review and thematic analysis of the literature

…different views ***on 'global health' functions..***


Comment

Functions of the global health system in a new era

…different opinions on ***roles (including for WHO)***


Tough Times, Tough Choices
Surviving the Aid Collapse

A Lean World Health Organiza… Global G…

The Golden Age of Global Health is Over. What Follows?

Overarching goals: delivering essential global public goods & closing major health gaps

GHA | some recurring themes…

GHA functions (incl.)

- normative
- transnational threats (surv/prep)
- product innovation & access
- international cooperation
- delivery in fragile settings

Reform expectations (incl.)

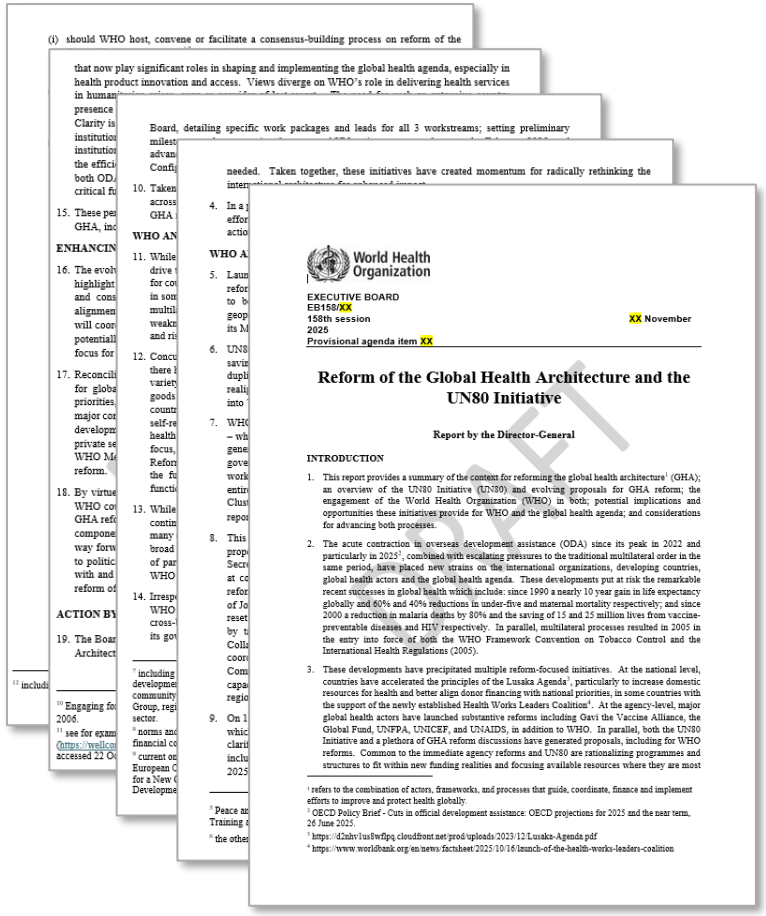
- address power imbalances
- enhance country & regional roles
- advance systems/integration
- ensure inclusivity (CSOs, private sector)
- base on evidence/knowledge
- *ensure forward looking…..*

Strong consensus on the crucial role of WHO in N&S, health security, convening…

…range of views on regional, country, humanitarian & project implementation roles.

Next Steps

Next Steps | aligning on an overall process



Jan/Feb - PBAC & EB guidance on:

- optimizing a WHO-hosted process to bring together & complement current proposals for reforming the Global Health Architecture
- ensuring the substantial, central role of other major global health entities in the design & implementation of such a process
- fully engaging *all* relevant actors, especially civil society & including the private sector