

Lusaka **Agenda**

Overview

WHO Member State Deep Dive on External Reform Initiatives

13 April 2026

The Lusaka Agenda: *Conclusions of the FGHI process*

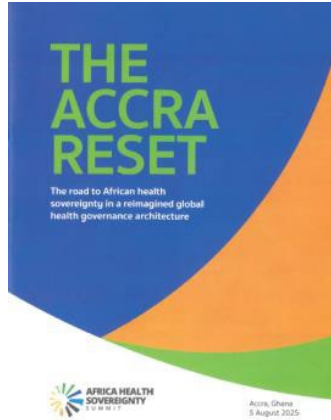
- [The Lusaka Agenda](#): *Conclusions of the Future of Global Health Initiatives process* – launched in Dec 2023 – marked the culmination of a 14-month informal, multi-stakeholder process of research and consultation
- It captures consensus around 5 key shifts for the long-term evolution of global health initiatives – and the wider global health financing ecosystem – and highlights near-term priorities to catalyze action towards the 5 shifts
- ... and provides a foundation for coordinated action to support the shifts and a path towards a long-term vision of domestically-financing health systems and universal health coverage, advancing alignment with one national plan, one budget and one monitoring framework

How the Lusaka Agenda advanced after its launch

- **In Feb 2024**, the AU Assembly called for “the establishment of an accountability mechanism within the AU architecture to ensure the effective implementation of the Lusaka Agenda in Africa”
- **In June 2024**, WHO-AFRO convened 100+ stakeholders to develop a [roadmap](#) for the implementation of the Lusaka Agenda in Africa
- **In Sept 2024**, Gavi, the Global Fund and the GFF established a time-limited Joint Committee Working Group (JCWG) to enhance collaboration, in line with the Lusaka Agenda, with a focus on 5 first wave countries

As governments led reforms in their countries

2025 made it clear that more transformative reforms are needed: the Lusaka Agenda provided a jumping-off point



Global Health Architecture Reform

Africa Regional Dialogue



There is now an opportunity and a need to bring the outcomes of GHA reform initiatives together to drive coherent change, to move beyond talk to action.

The system can atrophy or transform.



Executive Board
158th session

Agenda item 29.1

6 February 2026

EB158(20)

Reform of the global health architecture and the UN80 Initiative

The Executive Board, having considered the report by the Director-General,¹ and having also considered the report of the Programme, Budget and Administration Committee of the Executive Board;² recognizing the central role of Member States in the reform process, and mindful of the ongoing work of the United Nations General Assembly's Informal Ad hoc Working Group on the Mandate Implementation Review and the call for substantive proposals on structural changes and programme realignments from specialized agencies,

Decided to request the Director-General, in a transparent and inclusive manner and in close consultation with, and under the direction of, Member States:

- (1) to design a proposal on a joint, inclusive, transparent, time-bound, resource effective and efficient process, hosted by WHO, which is led by Member States, that brings together and complements current global health architecture and UN80 discussions to facilitate convergence and consensus-building, in order to support the transformation of the current global health architecture, enhance coordination and leverage the comparative advantages of diverse actors, while being responsive to country needs and realities;
- (2) to convene relevant global health actors, including other global health entities, regional organizations, development banks, philanthropic foundations, civil society and academic institutions, in line with the Framework of Engagement with Non-State Actors, as applicable, in the design of the proposal, taking into account ongoing global health reform initiatives;
- (3) to submit a proposal on the joint process for the consideration of the Seventy-ninth World Health Assembly, through the forty-fourth meeting of the Programme, Budget and Administration Committee.

Advancing the Lusaka Agenda in 2025: from talk to action

- Some countries are leading the way in driving Lusaka Agenda-aligned reforms, accelerated by cuts in donor financing (incl via national health compacts) – urgent need for rhetoric in Geneva to translate into action in countries
- Africa CDC in Dec 2025 convened stakeholders, incl 34 member states, for a Lusaka Agenda Monitoring and Accountability Framework validation workshop to agree on indicators to monitor Lusaka Agenda implementation on the continent
- Gavi/Global Fund/GFF JCWG learnings are informing Global Fund Grant Cycle 8 and Gavi 6.0 (Gavi LEAP) and work is being carried forward by a Gavi CEO/Global Fund ED-led Task Force: board leadership will be key

Paying tribute to the FGHI/Lusaka Agenda leaders

- **Future of Global Health Initiatives* Steering Group Co-Chairs:** Oct 2022-Dec 2023
– Norway's John-Arne Røttingen and Kenya's Mercy Mwangangi
- **Lusaka Agenda Working Group Co-Chairs:** Jan-Jun2024 – Canada's Jean-Bernard Parenteau, Ghana's Dr Patrick Kuma-Aboagye, Amref's Desta Lakew
- **Friends of the Lusaka Agenda Co-Chairs:**
2025 – UK FCDO's Samrita Sidhu, Malawi's Gerald Manthalu, Gem Hub Initiative's Oyeyemi Pitan
2026 – the EC INTPA's Cécile Billaux, Ghana's Belinda Nimako, MSH/UHC 2030 CSEM's Waiswa Nkwanga

* With funding from Wellcome

The FGHI/Lusaka processes offer several lessons learned* to inform the proposed joint WHO-hosted process

1. Reform of the global health ecosystem remains a priority issue
2. Define the problem clearly from the outset and leverage the work of previous efforts
3. Establish inclusive and transparent governance structures
4. Sophisticated, multi-layered political economy analysis of GHI boards is essential to drive change
5. Capitalize on windows of opportunity to address fundamental changes in health financing

* [Evaluation of the Future of Global Health Initiatives Process: External Report, ITAD, March 2025](#)