

Progression of organising models for Member State-led governance reform

2023	2024	2025	2026	2027	
Organising model: AMSTG co-facilitators Agreed at informal MS session in margins of WHA76 Australia Eswatini (later) AMSTG recs ■ Transparency T1–T6 ■ Accountability A1–A2 ■ Compliance C1 ■ Efficiency E1–E2 Adopted by WHA May 2023 Decision A76/18 Full text in doc EB152/33 annex	Organising model: Former AMSTG co-facs EB requested former co-facs to continue impl EB153(3), EB153(1) Australia Eswatini	Organising model: Leads for MS-led gov reform EB invited MS represented on the EB to lead the wider membership EB154(5) Australia China	Organising model: Leads for MS-led gov reform EB requested MS leads to continue to convene discussions on governance reform, and prepare a sustainable model for EB158 consideration EB156(1) Australia China	Organising model: Sustainable model for MS-led governance reform EB agreed for MS to continue discussions to implement remaining AMSTG recommendations under a more sustainable model Leads to convene discussions drawn from entire membership (not solely EB Member States). MS still operate under authority of EB, which would consider design and mandate of model every year Leads under sustainable model report to EB160 (Jan/Feb 2027) EB158(22) Advocates / champions for each remaining AMSTG work stream to form group of advocates to lead wider membership	Organising model: MS-led gov reform EB160 to consider design and mandate of model against progress on AMSTG recs
Elevated efforts above organising model: EB Bureau-led governance reform EB Chair proposed close engagement with Officers to explore solutions to governance challenges (summary record) EB agreed to pilot agreed reforms and continue a Bureau-led process with inclusive MS consultations (EB158(21)) Australia, Norway, Panama, Saudi Arabia, Thailand, Togo Focused subset of AMSTG recs ■ T2 Resolutions and decisions ■ T2 Agenda and mandates ■ T3 Meeting management Progress to implement and track remaining AMSTG recs MS leads paused wider work to allow MS to focus on Bureau-led proposals Progress on AMSTG recs Focus on identifying advocates / champions for each remaining stream; form group of advocates Progress to implement and track remaining AMSTG recs including implementation and evaluation of pilot measures of formerly Bureau-led reforms					

Remaining AMSTG recommendations

■ T1 New initiatives / progs 'financial threshold' for reporting
■ T2 Resolutions and decisions reform ▶▶ Bureau-led reforms
■ T3 Conduct of meetings ▶▶ Bureau-led reforms
■ T3 Agenda/mandates ▶▶ Bureau-led reforms
■ T3 Framework for effective leadership and membership
■ T3 Long-term design of gov bodies cycle
■ C1 Document design for agenda papers
■ C1 Cost-effective / efficient engagement with Member States

Group of advocates

Champion / lead advocate

Champion / lead advocate

Champion / lead advocate

Champion / lead advocate

Champion / lead advocate

Champion / lead advocate

Champion / lead advocate

Champion / lead advocate

Regional representation

If any region is not represented among the MS who present themselves as champions, the regional coordinator (or other MS chosen by the region) is by default invited to attend meetings of the group

Actions per decision [EB158\(22\)](#)

- **Update rolling informal work plan for Member States**
- **Update analysis of progress in implementing the AMSTG recommendations**
- **Convene and coordinate discussions on ongoing MS-led governance reform**
- **Report to EB160 on progress in tracking achievement of / implementing remaining AMSTG recommendations**

▶▶ Note: **Bureau-led reforms** are elevated efforts toward achieving a subset of the AMSTG recommendations. In February 2026, the EB decided to continue a bureau-led process, at the end of which the current bureau members would report to EB159 (May 2026) (see decision [EB158\(21\)](#)).