
Member States Information Session

21 November 2025

Agenda

Section	Presenter	Time
1. Opening Remarks	Jeremy Farrar Division of Health Promotion, Disease Prevention & Care	13:00
2. Overview of the PPC Division	Jeremy Farrar	13:00 - 13:10
3. Technical Products	Meg Doherty, Director Department of Science for Health Science Division	13:10 - 13:15
4. Questions & Answers		13:15 - 13:55
5. Closing remarks	Jeremy Farrar	13:55 – 14:00

WHO Prioritization and Re-structuring



Reduction of Program Budget from \$5.3 bn to 4.2 bn
Establishment of a Working Group on Prioritization and Strategic Alignment.

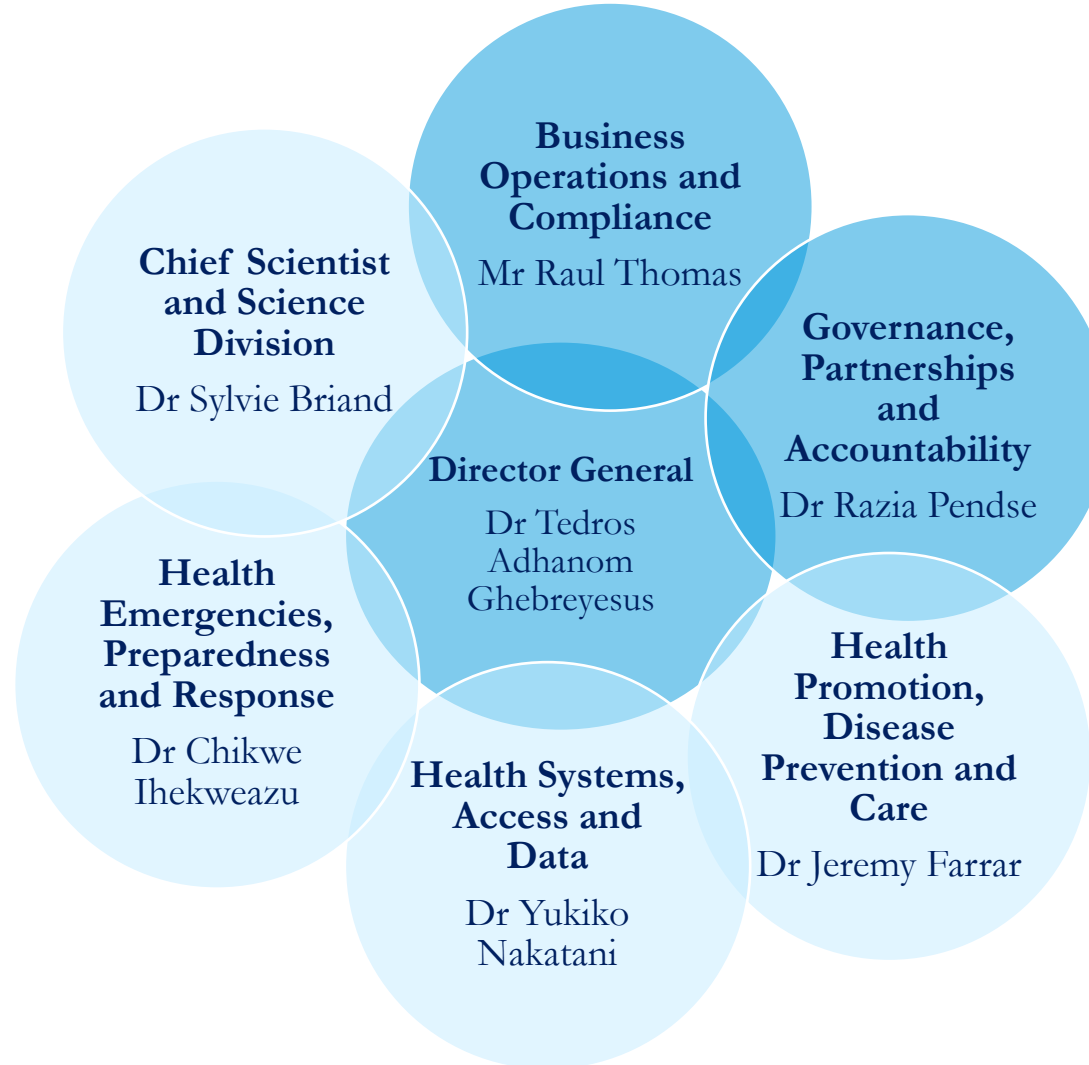


Prioritization and Re-alignment anchored in WHO's unique mission, core mandates, GPW14, WHO's strategic vision and functional needs.



Adoption of a new Organizational Structure.

WHO Headquarters - Overview



Division of Health Promotion, Disease Prevention and Care (PPC)

The world is changing, and carries very real risk of increasing inequity

Demographic shifts, Financial Resources, Urbanization, Climate & Environment, Pandemics, ID/NCDs/MH, Inequity, Migration, Multi-morbidity, Science, Mistrust in Institutions, Unforeseen events:

Megatrends of the 21st century are and will increasingly directly impact people's health.

For WHO and the Health Promotion, Disease Prevention, and Care Division, it is this future that needs to inform our commitments and our strategy.

Threats circulate across interconnected local and global landscapes. Health challenges are proliferating, converging, and interacting.



We must work in a more **integrated, efficient way** and **create more synergies** between our areas of expertise and unique mandate

Much of our health is still determined by non-medical causes, including access to nutritious food, working conditions, poverty, social & environment.



We need to better **integrate our understanding of health and its determinants**

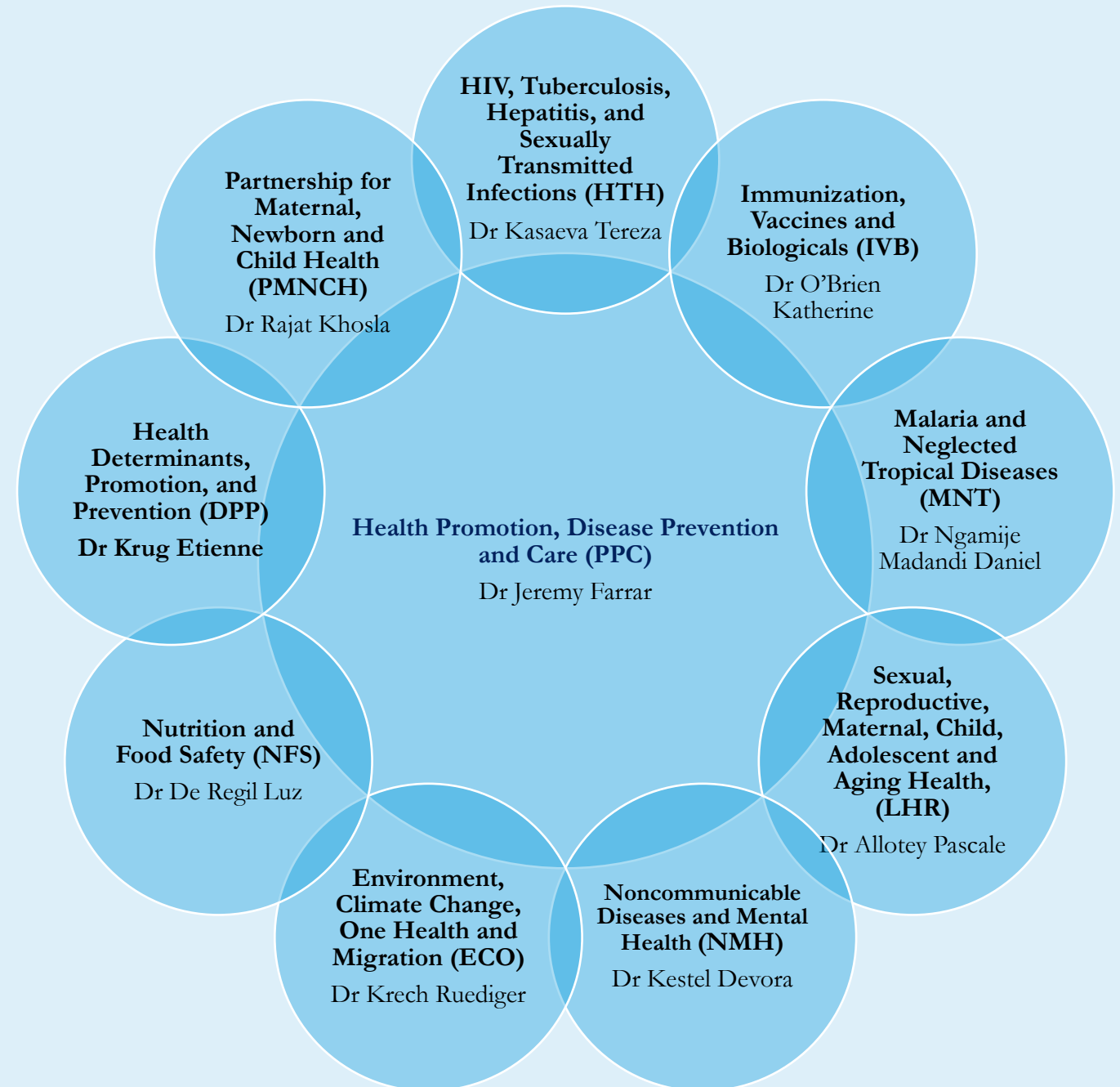
Life and healthy life expectancy have increased but persisting and widening gaps remain between those with the best and worst health.



We need to **act, efficiently, collectively, and relentlessly** to champion science, evidence and **health equity**

Health Promotion, Disease Prevention and Care (PPC) Division Overview

To advance health for all by anticipating change and integrating promotion, prevention and care across all health and disease areas to address today's greatest health burdens and tomorrow's challenges.



PPC guiding principles, focus and opportunities

Focus on unique role of WHO and core mandate

- Plan the most impactful products (Guidelines, Norms and Standards) aligned with our core mandate.
- Develop normative products grounded in science, the latest available evidence, anticipating and addressing MS needs.

Maximize opportunities in HQ and across all three levels

- Strategically align products and activities with Regional Offices (e.g. NCDs including Cancer, Rare Diseases, Climate, AMR, One Health etc).
- Leverage partnerships (WHO-CC, WHO Academy, and External Stakeholders).
- Ensure we maximize horizontal capacities with cross Divisional/Three Level work.

Reduce fragmentation and duplications

- Reduce duplication & scatter (Disease Surveillance & VPDs, Health Finance & Economics, Digital, Data & AI, Guidelines & Prequalification, One Health & AMR).
- Explore opportunities for streamlining technical products: high quality, living and SMART guidelines, use of AI, reduce volume, enhance quality and avoid overlap and duplication.

What will PPC focus on, scale down and stop

PPC Vision

To advance **health for all** by anticipating change and integrating **promotion, prevention and care across all health and disease areas** to address today's **greatest health burdens** and **tomorrow's challenges**.

Priorities

- Leverage our leadership, convening power and unique mandate **to shape the global health agenda**,
- Build on **our scientific excellence** to provide our **normative recommendations, standards and technical assistance**.
- **Serve all countries**, focusing primarily on the underserved populations and addressing each geography with a targeted 21stC approach.
- Offer an **integrated response** to the health issues of today and tomorrow.
- Be a **generous organization at the center of the global health architecture** focused on our unique and core mandate and facilitating the work of partners

Scale back - consolidate - maximize opportunities

- Activities that are **duplicated within HQ or across levels**:
 - Direct technical country support led by RO & WCO, with HQ specialized technical assistance provided as needed;
 - Consolidate data management, monitoring & surveillance across all divisions (HSD, SCI, WHE, PPC)
 - Map out all Advisory groups, consolidate and leverage WHOCCs, Academy.
- Technical products (N&S) that **do not directly answer priority needs of MS** and where **others better placed – Quality>Volume**:
 - Tools & guidance on social protection & rights; "Value of Vaccines" modelling, etc.
 - Move to digital, SMART guidelines and living approach and optimal cycle.

What we will stop

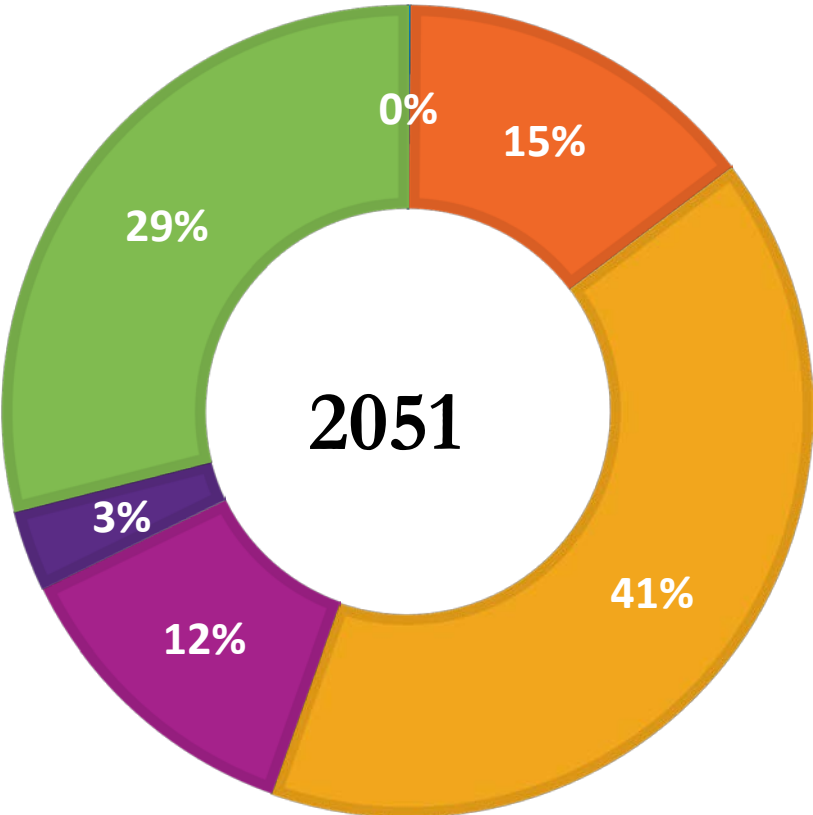
- **Niche, fragmented, or lower-impact initiatives, or legacy partnerships and expert groups**:
 - Implementation research capacity for immunization; workforce development for mental health, phase out mobile tools (NCDs); micronutrients work, well-being economy work, global ageing survey, etc.
 - Administration of the Interorganizational Programme on Chemicals Management and Quadripartite, others
 - Non-strategic policy dialogues and advocacy efforts.
 - TB trials platform; RBM Partnership to lead resource mobilization & advocacy for malaria & global partner coordination
 - Technical assistance for birth defects, Immunization training capacity, foodborne disease surveillance, etc..

WHO Technical Products

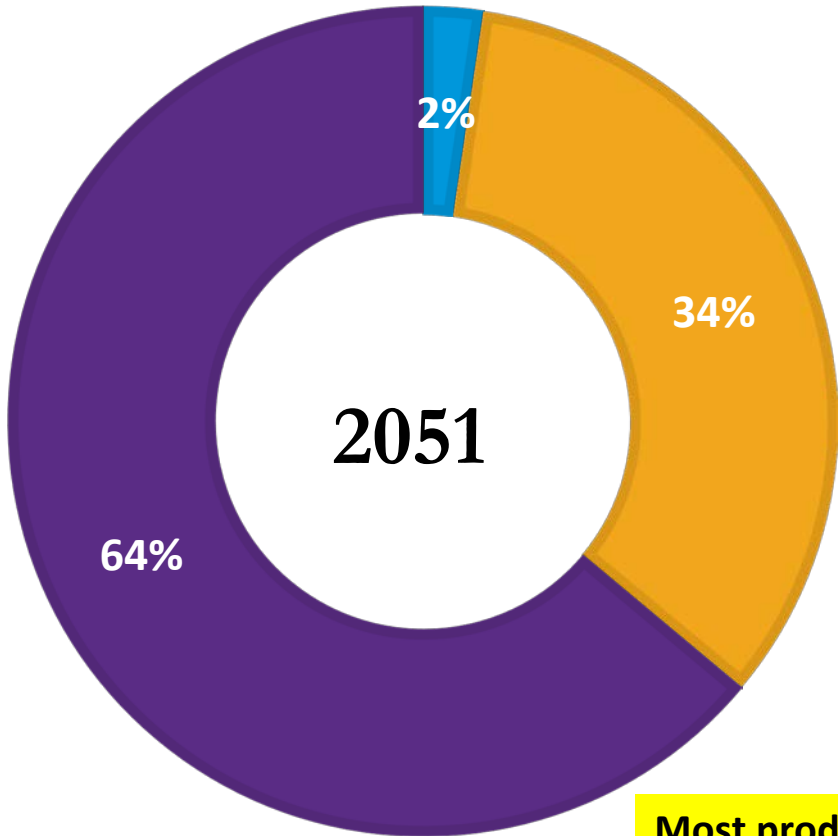
Dr Meg Doherty, Director, Department of Science for Health, Science Division

Baseline: HQ Technical products completed in 2024-2025

We need a reset to focus on most impactful products



- Business Operations and Compliance
- Health Emergency Preparedness & Response
- Health Promotion, Disease Prevention & Care
- Health Systems
- Office of Chief Scientist
- Office of the Chef de Cabinet



- Guideline
- NSP
- Other

Most products are Non-normative (1311)

WHO produces different technical products



- **Norms:** Statements that tell the end user what to do or how to perform an action
- **Standards:** Statements that indicate categories or labels; set thresholds or standards along a continuous measure



- **Normative Products**
 - **Guidelines:** Guideline Review Committee & SAGE recommendations
 - **Guidance:** non-GRC normative products



- **Non-Normative Products** – descriptive products provide factual information or observations

Strategic approach for impactful technical products

Values Framework to guide prioritization

1

Mandate

Is **WHO uniquely positioned** to lead this work, and will it deliver scientific evidence to measurable public health impact aligned with priorities and equity goals?

Does it **support GPW14 goals / outcomes / outputs**?

Does it **respond to regional and country level needs**?

2

Feasibility

Does WHO have the **capacity, partnerships, and long-term commitment** to develop, implement and sustain this product with institutional **accountability**?

3

Evidence

Is **WHO's leadership needed** to address scientific evidence gaps, build global consensus, anticipate and guide responsible use of emerging science or innovation?

What's new?

1. Resetting current WHO technical product list -> only very limited carry-over from previous biennium
2. Target new list developed by each HQ Division/RO presented to EXM/DPMs that reflects PB reductions and prioritization process
3. External review (MS, External Reference Group and public consultation) to further refine the list of most impactful technical products
4. Public access to prioritized WHO technical product list
5. Simplified clearance procedures and support
6. Living Guidelines and use of AI.

THANK YOU!

Questions and Answers

Additional slides

PPC Departments' missions

HIV, TUBERCULOSIS HEPATITIS, & SEXUALLY TRANSMITTED INFECTIONS (HTH)	IMMUNIZATION, VACCINES & BIOLOGICALS (IVB)	GLOBAL MALARIA & NTD PROGRAM (MNT)	NON- COMMUNICABLE DISEASES & MENTAL HEALTH (NMH)	ENVIRONMENT, CLIMATE CHANGE AND MIGRATION (ECO)	NUTRITION AND FOOD SAFETY (NFS)	SEXUAL, REPRODUCTIVE, MATERNAL, CHILD, ADOLESCENT HEALTH AND AGEING (LHR)	HEALTH DETERMINANTS, PROMOTION, AND PREVENTION (DPP)	PARTNERSHIP FOR MATERNAL, NEWBORN AND CHILD HEALTH (PMNCH)
Leading the global effort to end HIV, Tuberculosis, Hepatitis, and Sexually Transmitted Infections, by delivering norms & standards, and making sure that every person has equitable access to people-centred scientific evidence, services, and innovations, no matter where they live.	Shaping a world where everyone, everywhere, at every age, fully benefits from vaccines for good health and well-being through leadership, partnerships, coordination, research, guidance, technical assistance, data for action, and impact monitoring, in both routine and outbreak settings.	Advance towards eradication of Malaria and neglected tropical diseases by providing global leadership, shaping the scientific and research agenda, developing ethical and evidence-based global guidance, monitoring global progress, trends and emerging threats.	Promoting health & well-being, prevent ill health and enhance care for people at risk of and living with NCD&MH conditions through global leadership, technical expertise along the continuum of care, access to evidence & health services, synthesis & translation, policy optimization, monitoring, advocacy, and multisectoral engagement including people with lived experience.	To reduce the global disease burden caused by unhealthy environments by 25% within the next decade, by igniting health-centric decisions in public policies, informing them with data, scientific evidence, norms & standards, and catalysing support to protect the most vulnerable.	Addressing the burden of unhealthy diets, malnutrition and foodborne diseases, by providing guidelines, integrated services, and technical support, embedding nutrition and food safety into health, economic, and environmental agendas, and promoting access to knowledge and care for everyone.	Advancing a more just and equitable world where human rights are upheld and every person can achieve health, realize their rights, and live with dignity across the lifecourse by harnessing science, generating and interpreting evidence, monitoring global trends, establishing international norms, and shaping integrated systems that enable individuals to thrive from birth through older age..	Advancing disease and injury prevention by addressing the underlying determinants of ill-health with a sharpened focus on prevention, generating and applying evidence to put health at the centre of policies, including in the non health sectors that play the greatest role in shaping health equity outcomes.	To foster and support impact-oriented partnerships and multi-sectoral coalitions that, through action, advocacy and accountability measures, leverage transformative change in policies, services and financing for women's, children's and adolescents' rights to health and wellbeing.

Classification of technical product types

