The Independent Panel
Program of Work

1. Lessons learned
   - 2.1 Impact and epidemiology
   - 2.2 Recommendations made (WHO and other bodies)
   - 2.3 Response implemented (Focus on countries)

2. Review the present
   - 3.1 How health systems have coped

3. Understand the impacts
   - 3.2 Communities and information
   - 3.3 Wider impact (incl. economic and social)

4. Change the future
   - 4.1 The World Health Organization
   - 4.2 The International System at large
Methods of Work

1. Desk reviews, including from literature and internal documents; commissioning papers on key topics; compiling case studies;
2. Call for contributions and web surveys;
3. In-depth interviews;
4. Thematic and expert hearings and validation of facts
5. Panel reviews, discussions and conclusions
The Independent Panel is committed to learning from stakeholders and invites submissions from around the world on all aspects in relation to the Panel’s Program of Work. Our aim is to identify evidence-based clear and implementable solutions, in order for the world to achieve the highest possible level of pandemic preparedness and response.

WHO Member States, civil society organisations, researchers, the private sector, and the general public are welcome to submit their contributions here, with a focus on our four main themes and the