WHO reform

Programmes and priority setting: summary information on the distribution of financial and human resources to each level and cluster

Report by the Secretariat

This document provides information on the distribution of financial and human resources to each level and cluster in the Organization. This information is provided in response to the specific request made by the Executive Board in subparagraph 2(b) of decision EBSS2(1).

Charts 1 to 7 give an overview of organizational structure, distribution of staff and financial implementation at headquarters and across the regions. Tables 1 to 7 provide a detailed breakdown of financial implementation and staff headcount between the WHO major offices.
Chart 1

WHO headquarters

Structure

Director-General

- Regional Directors
  - General Management
  - Health Systems and Services
  - Innovation, Information, Evidence and Research
  - Polio, Emergencies and Country Collaboration

- Family, Women and Children’s Health
- Health Security and Environment
- HIV/AIDS, Tuberculosis, Malaria and Neglected Tropical Diseases
- Noncommunicable Diseases and Mental Health
Chart 2

WHO African Region

Distribution of staff in the African Region

Financial implementation in the African Region

Regional Office for Africa

Structure

Regional Director

Deputy Regional Director

Office of the Regional Director:
- Country Analysis and Support
- Director, African Programme for Onchocerciasis Control

Communications, Advocacy and Media

General Management

Inter-Country Support Teams for West Africa, Central Africa and East and Southern Africa

Partnership and Resource Mobilization

WHO Representatives and WHO Liaison Officers

Immunization and Vaccine Development

Disease Prevention and Control

Health Promotion

Health Systems Strengthening
Chart 3

WHO Region of the Americas

Pan American Sanitary Bureau
Structure

Distribution of staff in the Region of the Americas

- Regional Office
- Country offices

Financial implementation in the Region of the Americas

- Regional Office
- Country offices

Pan American Sanitary Bureau

Director

- Deputy Director
- Assistant Director
- Administration and Finance

Internal Oversight and Evaluation Services

- Office of the Director
- Country Focus Support
- Office of Legal Counsel
- Country Entities
- Subregional Entities
Chart 4

WHO South-East Asia Region

Regional Office for South-East Asia
Structure

Regional Director

- Deputy Regional Director
- Administration and Finance
- Family Health and Research
- Sustainable Development and Healthy Environments
- Global Leprosy Programme
- WHO offices in countries

Office of the Regional Director:
- Assistant Regional Director
- Liaison Officer for the United Nations Economic and Social Commission for Asia and the Pacific
- Liaison Officer to the Regional Director
- Administrative Officer to the Regional Director

Distribution of staff in the South-East Asia Region

- Regional Office
- Country offices

Financial implementation in the South-East Asia Region

- Regional Office
- Country offices
Chart 5
WHO European Region

Distribution of staff in the European Region

- Regional Office
- Country offices

Financial implementation in the European Region

- Regional Office
- Country offices

Regional Office for Europe

Structure

Regional Director

Director, Programme Management

Administration and Finance

Communicable Diseases, Health Security and Environment

Information, Evidence, Research and Innovation

Health Systems and Public Health

Noncommunicable Diseases and Health Promotion

Office of the Regional Director:
- Policy and Cross-cutting Programmes and Regional Director’s Special Projects
- Chief Scientist
- Country Relations
- Corporate Communication
- Regional Governance
- Strategic Partnerships

WHO offices in countries
Chart 6

WHO Eastern Mediterranean Region

Regional Office for the Eastern Mediterranean

Structure

Regional Director

- Deputy Regional Director
- Assistant Regional Director
- Health Protection and Promotion
- Health Systems and Services Development
- General Management
- Communicable Disease Control
- Office of the Regional Director:
  - Senior Policy Adviser
  - Eastern Mediterranean Liaison Office in Geneva
  - Special Programme, Poliomyelitis Eradication
  - WHO Special Representative and Director of Health, UNRWA
- WHO Representatives and Country Desk Officers
Chart 7

WHO Western Pacific Region

Distribution of staff in the Western Pacific Region

Financial implementation in the Western Pacific Region

Regional Office for the Western Pacific

Structure

Regional Director

- Director, Programme Management
- Administration and Finance
- Country Representatives and Liaison Offices
- Health Sector Development
- Combating Communicable Diseases
- Pacific Technical Support Division
- Programme Management and Coordination
- Building Healthy Communities and Populations
- Health Security and Emergencies
Table 1
Financial implementation and staff headcount for WHO headquarters (as at November 2011)

<table>
<thead>
<tr>
<th>Headquarters</th>
<th>Department</th>
<th>Staff headcount</th>
<th>Total implementation (US$ thousands)</th>
<th>% Staff cost</th>
<th>% Activities cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clusters</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Director-General’s Office</td>
<td>Department of Communications</td>
<td>25</td>
<td>6,300</td>
<td>96</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>Department for Governing Bodies and External Relations</td>
<td>63</td>
<td>26,000</td>
<td>95</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>Office of Internal Oversight Services</td>
<td>13</td>
<td>5,900</td>
<td>95</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>Office of the Legal Counsel</td>
<td>15</td>
<td>5,100</td>
<td>99</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>Office of the Director-General</td>
<td>40</td>
<td>13,400</td>
<td>88</td>
<td>12</td>
</tr>
<tr>
<td>Director-General’s Office – Total</td>
<td></td>
<td>156</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Family, Women and Children’s Health</td>
<td>Ageing and Life Course</td>
<td>6</td>
<td>1,000</td>
<td>81</td>
<td>19</td>
</tr>
<tr>
<td></td>
<td>Child and Adolescent Health and Development</td>
<td>36</td>
<td>22,700</td>
<td>56</td>
<td>44</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>8</td>
<td>3,300</td>
<td>88</td>
<td>12</td>
</tr>
<tr>
<td></td>
<td>Gender, Women and Health</td>
<td>4</td>
<td>3,200</td>
<td>82</td>
<td>18</td>
</tr>
<tr>
<td></td>
<td>Immunization, Vaccines and Biologicals</td>
<td>109</td>
<td>67,900</td>
<td>54</td>
<td>46</td>
</tr>
<tr>
<td></td>
<td>Making Pregnancy Safer</td>
<td>2</td>
<td>7,512</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td>Family, Women and Children’s Health – Total</td>
<td></td>
<td>165</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Management</td>
<td>Department of Finance</td>
<td>71</td>
<td>53,400</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>18</td>
<td>4,000</td>
<td>88</td>
<td>12</td>
</tr>
<tr>
<td></td>
<td>Global Service Centre</td>
<td>167</td>
<td>14,000</td>
<td>93</td>
<td>7</td>
</tr>
<tr>
<td></td>
<td>Human Resources Management</td>
<td>61</td>
<td>26,200</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td></td>
<td>Information Technology and Telecommunications</td>
<td>117</td>
<td>48,300</td>
<td>59</td>
<td>41</td>
</tr>
<tr>
<td></td>
<td>Operational Support and Services</td>
<td>140</td>
<td>95,000</td>
<td>44</td>
<td>56</td>
</tr>
<tr>
<td></td>
<td>Planning Resource Coordination and Performance Monitoring</td>
<td>21</td>
<td>9,400</td>
<td>95</td>
<td>5</td>
</tr>
<tr>
<td>General Management – Total</td>
<td></td>
<td>595</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Security and Environment</td>
<td>Food Safety, Zoonoses and Foodborne Diseases</td>
<td>16</td>
<td>13,500</td>
<td>49</td>
<td>51</td>
</tr>
<tr>
<td></td>
<td>Global Alert and Response</td>
<td>67</td>
<td>36,000</td>
<td>87</td>
<td>33</td>
</tr>
<tr>
<td></td>
<td>Global Influenza Programme</td>
<td>31</td>
<td>19,000</td>
<td>58</td>
<td>41</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>24</td>
<td>439,600</td>
<td>3</td>
<td>97</td>
</tr>
<tr>
<td></td>
<td>International Health Regulations Coordination</td>
<td>53</td>
<td>25,000</td>
<td>66</td>
<td>34</td>
</tr>
<tr>
<td></td>
<td>Protection of the Human Environment</td>
<td>58</td>
<td>27,000</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td></td>
<td>Polio Eradication Initiative (HSE)</td>
<td>53</td>
<td>51,000</td>
<td>33</td>
<td>67</td>
</tr>
<tr>
<td>Health Security and Environment – Total</td>
<td></td>
<td>302</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Systems and Services</td>
<td>Essential Health Technologies</td>
<td>30</td>
<td>14,700</td>
<td>67</td>
<td>33</td>
</tr>
<tr>
<td></td>
<td>Essential Medicines and Pharmaceutical Policies</td>
<td>77</td>
<td>41,000</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td></td>
<td>Health Policy, Development and Services</td>
<td>26</td>
<td>17,000</td>
<td>62</td>
<td>38</td>
</tr>
<tr>
<td></td>
<td>Human Resources for Health</td>
<td>17</td>
<td>11,400</td>
<td>64</td>
<td>36</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>11</td>
<td>4,300</td>
<td>89</td>
<td>11</td>
</tr>
<tr>
<td></td>
<td>Health Systems Financing</td>
<td>24</td>
<td>9,400</td>
<td>74</td>
<td>26</td>
</tr>
<tr>
<td>Health Systems and Services – Total</td>
<td></td>
<td>185</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIV/AIDS, Tuberculosis, Malaria and Neglected Tropical Diseases</td>
<td>Global Malaria Programme</td>
<td>27</td>
<td>15,800</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td></td>
<td>HIV/AIDS</td>
<td>50</td>
<td>34,500</td>
<td>67</td>
<td>33</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>12</td>
<td>42,000</td>
<td>93</td>
<td>7</td>
</tr>
<tr>
<td></td>
<td>Control of Neglected Tropical Diseases</td>
<td>47</td>
<td>26,900</td>
<td>61</td>
<td>39</td>
</tr>
<tr>
<td></td>
<td>Stop TB</td>
<td>61</td>
<td>32,000</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td>Headquarters</td>
<td>Department</td>
<td>Staff headcount</td>
<td>Total implementation (US$ thousands)</td>
<td>% Staff cost</td>
<td>% Activities cost</td>
</tr>
<tr>
<td>----------------------------------------------------------------------------</td>
<td>------------------------------------------------</td>
<td>-----------------</td>
<td>-------------------------------------</td>
<td>--------------</td>
<td>------------------</td>
</tr>
<tr>
<td><strong>HIV/AIDS, Tuberculosis, Malaria and Neglected Tropical Diseases – Total</strong></td>
<td>Ethics, Equity, Trade and Human Rights</td>
<td>28</td>
<td>8 900</td>
<td>82</td>
<td>18</td>
</tr>
<tr>
<td></td>
<td>Health Statistics and Informatics</td>
<td>31</td>
<td>16 700</td>
<td>68</td>
<td>32</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>16</td>
<td>10 200</td>
<td>59</td>
<td>61</td>
</tr>
<tr>
<td></td>
<td>Knowledge Management and Sharing</td>
<td>64</td>
<td>20 800</td>
<td>80</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td>Public Health, Innovation and Intellectual Property</td>
<td>11</td>
<td>3 000</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td><strong>Innovation, Information, Evidence and Research – Total</strong></td>
<td>Chronic Diseases and Health Promotion</td>
<td>29</td>
<td>16 300</td>
<td>73</td>
<td>27</td>
</tr>
<tr>
<td></td>
<td>Mental Health and Substance Abuse</td>
<td>22</td>
<td>9 700</td>
<td>71</td>
<td>29</td>
</tr>
<tr>
<td></td>
<td>Nutrition for Health and Development</td>
<td>23</td>
<td>11 000</td>
<td>74</td>
<td>26</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>8</td>
<td>4 700</td>
<td>85</td>
<td>15</td>
</tr>
<tr>
<td></td>
<td>Tobacco Free Initiative</td>
<td>25</td>
<td>14 300</td>
<td>58</td>
<td>42</td>
</tr>
<tr>
<td></td>
<td>Injuries and Violence Prevention</td>
<td>24</td>
<td>11 000</td>
<td>63</td>
<td>37</td>
</tr>
<tr>
<td></td>
<td>WHO Centre for Health Development (Kobe, Japan)</td>
<td>19</td>
<td>10 800</td>
<td>73</td>
<td>27</td>
</tr>
<tr>
<td><strong>Noncommunicable Diseases and Mental Health – Total</strong></td>
<td>Country Focus</td>
<td>10</td>
<td>4 200</td>
<td>89</td>
<td>11</td>
</tr>
<tr>
<td></td>
<td>Polio Eradication Initiative</td>
<td>26</td>
<td>61 000</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td></td>
<td>Office of the Assistant Director-General</td>
<td>21</td>
<td>8 000</td>
<td>88</td>
<td>12</td>
</tr>
<tr>
<td></td>
<td>Emergency Preparedness and Capacity Building</td>
<td>3</td>
<td>4 000</td>
<td>87</td>
<td>13</td>
</tr>
<tr>
<td></td>
<td>Emergency Response and Recovery Operations</td>
<td>28</td>
<td>57 000</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td></td>
<td>Strategy, Policy and Resource Management</td>
<td>7</td>
<td>9 600</td>
<td>90</td>
<td>10</td>
</tr>
<tr>
<td></td>
<td>WHO Mediterranean Centre for Vulnerability Reduction</td>
<td>9</td>
<td>2 400</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td><strong>Polio, Emergencies and Country Collaboration – Total</strong></td>
<td>Country Focus</td>
<td>10</td>
<td>4 200</td>
<td>89</td>
<td>11</td>
</tr>
<tr>
<td></td>
<td>Polio Eradication Initiative</td>
<td>26</td>
<td>61 000</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td></td>
<td>Emergency Preparedness and Capacity Building</td>
<td>3</td>
<td>4 000</td>
<td>87</td>
<td>13</td>
</tr>
<tr>
<td></td>
<td>Emergency Response and Recovery Operations</td>
<td>28</td>
<td>57 000</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td></td>
<td>WHO Mediterranean Centre for Vulnerability Reduction</td>
<td>9</td>
<td>2 400</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td></td>
<td>2 004</td>
<td>66</td>
<td>34</td>
</tr>
</tbody>
</table>

* Partnerships are excluded.
### Table 2
Financial implementation and staff headcount for the WHO African Region
(as at November 2011)

<table>
<thead>
<tr>
<th>Africa</th>
<th>Staff headcount</th>
<th>Total implementation (US$ thousand)</th>
<th>% Staff cost</th>
<th>% Activities cost</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Clusters</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prevention and control of AIDS, Tuberculosis and Malaria</td>
<td>43</td>
<td>11 900</td>
<td>90</td>
<td>10</td>
</tr>
<tr>
<td>Disease Prevention and Control</td>
<td>38</td>
<td>8 400</td>
<td>58</td>
<td>42</td>
</tr>
<tr>
<td>Family and Reproductive Health</td>
<td>29</td>
<td>4 100</td>
<td>78</td>
<td>22</td>
</tr>
<tr>
<td>Health Promotion</td>
<td>30</td>
<td>5 500</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td>Health Systems and Services</td>
<td>34</td>
<td>5 000</td>
<td>76</td>
<td>24</td>
</tr>
<tr>
<td>Office of the Regional Director</td>
<td>20</td>
<td>3 000</td>
<td>84</td>
<td>16</td>
</tr>
<tr>
<td>Office of the Director of Programme Management</td>
<td>10</td>
<td>1 900</td>
<td>66</td>
<td>34</td>
</tr>
<tr>
<td>Office of the Assistant Regional Director</td>
<td>109</td>
<td>15 700</td>
<td>64</td>
<td>36</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>279</td>
<td>25 200</td>
<td>66</td>
<td>34</td>
</tr>
<tr>
<td><strong>Sub-total Regional Office</strong></td>
<td>592</td>
<td>80 700</td>
<td>72</td>
<td>28</td>
</tr>
<tr>
<td><strong>WHO offices</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Algeria</td>
<td>9</td>
<td>300</td>
<td>34</td>
<td>66</td>
</tr>
<tr>
<td>Angola</td>
<td>102</td>
<td>9 600</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td>Benin</td>
<td>26</td>
<td>3 100</td>
<td>33</td>
<td>67</td>
</tr>
<tr>
<td>Botswana</td>
<td>15</td>
<td>900</td>
<td>86</td>
<td>14</td>
</tr>
<tr>
<td>Burkina Faso</td>
<td>32</td>
<td>7 500</td>
<td>14</td>
<td>86</td>
</tr>
<tr>
<td>Burundi</td>
<td>26</td>
<td>1 000</td>
<td>63</td>
<td>37</td>
</tr>
<tr>
<td>Cameroon</td>
<td>31</td>
<td>3 200</td>
<td>38</td>
<td>62</td>
</tr>
<tr>
<td>Cape Verde</td>
<td>11</td>
<td>800</td>
<td>55</td>
<td>45</td>
</tr>
<tr>
<td>Central African Republic</td>
<td>29</td>
<td>2 800</td>
<td>45</td>
<td>55</td>
</tr>
<tr>
<td>Chad</td>
<td>64</td>
<td>11 200</td>
<td>28</td>
<td>72</td>
</tr>
<tr>
<td>Comoros</td>
<td>21</td>
<td>900</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td>Congo</td>
<td>26</td>
<td>2 600</td>
<td>43</td>
<td>57</td>
</tr>
<tr>
<td>Côte d’Ivoire</td>
<td>37</td>
<td>6 700</td>
<td>28</td>
<td>72</td>
</tr>
<tr>
<td>Democratic Republic of the Congo</td>
<td>150</td>
<td>29 000</td>
<td>20</td>
<td>80</td>
</tr>
<tr>
<td>Equatorial Guinea</td>
<td>18</td>
<td>800</td>
<td>86</td>
<td>14</td>
</tr>
<tr>
<td>Eritrea</td>
<td>24</td>
<td>800</td>
<td>61</td>
<td>39</td>
</tr>
<tr>
<td>Ethiopia</td>
<td>153</td>
<td>8 900</td>
<td>40</td>
<td>60</td>
</tr>
<tr>
<td>Gabon</td>
<td>11</td>
<td>1 000</td>
<td>78</td>
<td>22</td>
</tr>
<tr>
<td>Gambia</td>
<td>20</td>
<td>900</td>
<td>44</td>
<td>56</td>
</tr>
<tr>
<td>Ghana</td>
<td>37</td>
<td>4 200</td>
<td>15</td>
<td>85</td>
</tr>
<tr>
<td>Guinea</td>
<td>32</td>
<td>4 200</td>
<td>18</td>
<td>82</td>
</tr>
<tr>
<td>Guinea-Bissau</td>
<td>14</td>
<td>900</td>
<td>61</td>
<td>39</td>
</tr>
<tr>
<td>Kenya</td>
<td>61</td>
<td>6 100</td>
<td>41</td>
<td>59</td>
</tr>
<tr>
<td>Lesotho</td>
<td>17</td>
<td>1 000</td>
<td>68</td>
<td>32</td>
</tr>
<tr>
<td>Liberia</td>
<td>35</td>
<td>3 600</td>
<td>28</td>
<td>72</td>
</tr>
<tr>
<td>Africa</td>
<td>Staff headcount</td>
<td>Total implementation (US$ thousand)</td>
<td>% Staff cost</td>
<td>% Activities cost</td>
</tr>
<tr>
<td>----------------------------</td>
<td>-----------------</td>
<td>-------------------------------------</td>
<td>--------------</td>
<td>------------------</td>
</tr>
<tr>
<td>Madagascar</td>
<td>34</td>
<td>1 300</td>
<td>57</td>
<td>42</td>
</tr>
<tr>
<td>Malawi</td>
<td>26</td>
<td>1 900</td>
<td>55</td>
<td>45</td>
</tr>
<tr>
<td>Mali</td>
<td>28</td>
<td>10 300</td>
<td>10</td>
<td>90</td>
</tr>
<tr>
<td>Mauritania</td>
<td>23</td>
<td>2 400</td>
<td>26</td>
<td>74</td>
</tr>
<tr>
<td>Mauritius</td>
<td>8</td>
<td>500</td>
<td>28</td>
<td>72</td>
</tr>
<tr>
<td>Mozambique</td>
<td>29</td>
<td>2 500</td>
<td>56</td>
<td>44</td>
</tr>
<tr>
<td>Namibia</td>
<td>19</td>
<td>1 300</td>
<td>73</td>
<td>27</td>
</tr>
<tr>
<td>Niger</td>
<td>37</td>
<td>8 200</td>
<td>29</td>
<td>71</td>
</tr>
<tr>
<td>Nigeria</td>
<td>347</td>
<td>72 500</td>
<td>73</td>
<td>27</td>
</tr>
<tr>
<td>Niger</td>
<td>27</td>
<td>1 300</td>
<td>80</td>
<td>20</td>
</tr>
<tr>
<td>Sao Tome and Principe</td>
<td>10</td>
<td>500</td>
<td>71</td>
<td>29</td>
</tr>
<tr>
<td>Senegal</td>
<td>24</td>
<td>3 800</td>
<td>27</td>
<td>73</td>
</tr>
<tr>
<td>Seychelles</td>
<td>6</td>
<td>400</td>
<td>54</td>
<td>46</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>40</td>
<td>3 800</td>
<td>24</td>
<td>76</td>
</tr>
<tr>
<td>South Africa</td>
<td>26</td>
<td>1 800</td>
<td>68</td>
<td>32</td>
</tr>
<tr>
<td>Swaziland</td>
<td>22</td>
<td>1 400</td>
<td>69</td>
<td>31</td>
</tr>
<tr>
<td>Togo</td>
<td>21</td>
<td>2 000</td>
<td>32</td>
<td>68</td>
</tr>
<tr>
<td>Uganda</td>
<td>52</td>
<td>4 300</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td>United Republic of Tanzania</td>
<td>46</td>
<td>5 300</td>
<td>27</td>
<td>73</td>
</tr>
<tr>
<td>Zambia</td>
<td>30</td>
<td>2 700</td>
<td>55</td>
<td>45</td>
</tr>
<tr>
<td>Zimbabwe</td>
<td>50</td>
<td>3 100</td>
<td>52</td>
<td>48</td>
</tr>
<tr>
<td>Sum of expenditure in territories with no WHO offices and staff: Réunion and Saint Helena</td>
<td></td>
<td></td>
<td></td>
<td>200</td>
</tr>
</tbody>
</table>

| Sub-total WHO offices in countries, and technical collaboration in territories with no WHO offices | 1 906 | 243 500 | 46 | 54 |

| Regional Office transition (implementation 2010)a | 143 000 | 70 | 30 |
| Total of WHO offices in countries, and territories with no WHO officea | 396 500 | 32 | 68 |

**TOTAL** | 2 498 | 863 700 | 42 | 58 |

*a Breakdown of data by budget centre is not available for 2010 in the Global Management System.*
Table 3
Financial implementation and staff headcount for the
WHO Region of the Americas (as at November 2011)

<table>
<thead>
<tr>
<th>The Americas</th>
<th>Staff headcount</th>
<th>Total implementation (US$ thousand)</th>
<th>% Staff cost</th>
<th>% Activities cost</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Offices/Areas</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office of the Regional Director</td>
<td>5</td>
<td>1 900</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td>Family and Community Health</td>
<td>27</td>
<td>12 600</td>
<td>56</td>
<td>44</td>
</tr>
<tr>
<td>Health Surveillance, Disease Prevention and Control</td>
<td>29</td>
<td>12 900</td>
<td>53</td>
<td>47</td>
</tr>
<tr>
<td>Sustainable Development and Environmental Health</td>
<td>14</td>
<td>6 100</td>
<td>47</td>
<td>53</td>
</tr>
<tr>
<td>Health Systems based on Primary Health Care</td>
<td>27</td>
<td>10 100</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td>Gender, Diversity and Human Rights</td>
<td>3</td>
<td>850</td>
<td>58</td>
<td>42</td>
</tr>
<tr>
<td>Programme Management</td>
<td>12</td>
<td>2 200</td>
<td>81</td>
<td>19</td>
</tr>
<tr>
<td>Emergency Preparedness and Disaster Relief</td>
<td>16</td>
<td>2 100</td>
<td>47</td>
<td>53</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>68</td>
<td>17 000</td>
<td>62</td>
<td>38</td>
</tr>
<tr>
<td>Internal Oversight and Evaluation Services/Legal Counsel/Governing Bodies</td>
<td>3</td>
<td>1 000</td>
<td>59</td>
<td>41</td>
</tr>
<tr>
<td>Knowledge Management and Communication</td>
<td>9</td>
<td>2 400</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td><strong>Sub-total Pan American Sanitary Bureau</strong></td>
<td>213</td>
<td>69 150</td>
<td>57</td>
<td>42</td>
</tr>
<tr>
<td><strong>WHO/PAHO offices</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Argentina</td>
<td>2</td>
<td>2 000</td>
<td>21</td>
<td>79</td>
</tr>
<tr>
<td>Bahamas</td>
<td>1</td>
<td>570</td>
<td>30</td>
<td>70</td>
</tr>
<tr>
<td>Belize</td>
<td>0</td>
<td>800</td>
<td>0</td>
<td>100</td>
</tr>
<tr>
<td>Bolivia (Plurinational State of)</td>
<td>5</td>
<td>3 000</td>
<td>33</td>
<td>67</td>
</tr>
<tr>
<td>Brazil</td>
<td>12</td>
<td>9 000</td>
<td>44</td>
<td>56</td>
</tr>
<tr>
<td>Chile</td>
<td>2</td>
<td>2 600</td>
<td>15</td>
<td>85</td>
</tr>
<tr>
<td>Colombia</td>
<td>5</td>
<td>4 500</td>
<td>25</td>
<td>75</td>
</tr>
<tr>
<td>Costa Rica</td>
<td>3</td>
<td>1 300</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td>Cuba</td>
<td>0</td>
<td>1 600</td>
<td>0</td>
<td>100</td>
</tr>
<tr>
<td>Dominican Republic</td>
<td>6</td>
<td>4 900</td>
<td>25</td>
<td>75</td>
</tr>
<tr>
<td>Ecuador</td>
<td>6</td>
<td>5 400</td>
<td>32</td>
<td>68</td>
</tr>
<tr>
<td>El Salvador</td>
<td>4</td>
<td>2 700</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td>Guatemala</td>
<td>5</td>
<td>3 700</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td>Guyana</td>
<td>4</td>
<td>1 800</td>
<td>28</td>
<td>72</td>
</tr>
<tr>
<td>Haiti</td>
<td>3</td>
<td>17 000</td>
<td>1</td>
<td>99</td>
</tr>
<tr>
<td>Honduras</td>
<td>4</td>
<td>4 300</td>
<td>29</td>
<td>71</td>
</tr>
<tr>
<td>Jamaica</td>
<td>5</td>
<td>1 200</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td>Mexico</td>
<td>6</td>
<td>3 600</td>
<td>27</td>
<td>73</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>2</td>
<td>3 200</td>
<td>8</td>
<td>92</td>
</tr>
<tr>
<td>Panama</td>
<td>4</td>
<td>1 200</td>
<td>42</td>
<td>58</td>
</tr>
<tr>
<td>Paraguay</td>
<td>1</td>
<td>1 800</td>
<td>10</td>
<td>90</td>
</tr>
<tr>
<td>Peru</td>
<td>7</td>
<td>3 800</td>
<td>55</td>
<td>45</td>
</tr>
<tr>
<td>Suriname</td>
<td>1</td>
<td>500</td>
<td>10</td>
<td>90</td>
</tr>
<tr>
<td>The Americas</td>
<td>Staff headcount</td>
<td>Total implementation (US$ thousand)</td>
<td>% Staff cost</td>
<td>% Activities cost</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------------</td>
<td>-------------------------------------</td>
<td>--------------</td>
<td>------------------</td>
</tr>
<tr>
<td>Trinidad and Tobago</td>
<td>4</td>
<td>600</td>
<td>56</td>
<td>44</td>
</tr>
<tr>
<td>Uruguay</td>
<td>1</td>
<td>800</td>
<td>5</td>
<td>95</td>
</tr>
<tr>
<td>Venezuela (Bolivarian Republic of)</td>
<td>2</td>
<td>1 000</td>
<td>30</td>
<td>70</td>
</tr>
<tr>
<td>(Subregional) intercountry offices</td>
<td>5</td>
<td>2 800</td>
<td>34</td>
<td>66</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td><strong>100</strong></td>
<td><strong>85 770</strong></td>
<td><strong>30</strong></td>
<td><strong>70</strong></td>
</tr>
<tr>
<td>Sum of expenditure in countries with no WHO/PAHO office:</td>
<td></td>
<td>1 500</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>313</strong></td>
<td><strong>156 420</strong></td>
<td><strong>40</strong></td>
<td><strong>60</strong></td>
</tr>
</tbody>
</table>
Table 4
Financial implementation and staff headcount for the WHO South East Asia Region (as at November 2011)

<table>
<thead>
<tr>
<th>South-East Asia</th>
<th>Staff Headcount</th>
<th>Total implementation (US$ thousand)</th>
<th>% Staff Cost</th>
<th>% Activities Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Office/Division</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communicable Diseases</td>
<td>52</td>
<td>19 100</td>
<td>49</td>
<td>51</td>
</tr>
<tr>
<td>Emergency and Humanitarian Action</td>
<td>6</td>
<td>6 000</td>
<td>14</td>
<td>86</td>
</tr>
<tr>
<td>Immunization and Vaccine Development</td>
<td>23</td>
<td>10 000</td>
<td>42</td>
<td>58</td>
</tr>
<tr>
<td>Noncommunicable Diseases and Social Determinants of Health</td>
<td>16</td>
<td>4 600</td>
<td>69</td>
<td>31</td>
</tr>
<tr>
<td>Family Health and Research</td>
<td>26</td>
<td>5 900</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td>Health Systems Development</td>
<td>31</td>
<td>6 000</td>
<td>72</td>
<td>28</td>
</tr>
<tr>
<td>Sustainable Development and Healthy Environments</td>
<td>32</td>
<td>6 200</td>
<td>62</td>
<td>38</td>
</tr>
<tr>
<td>Programme Management</td>
<td>7</td>
<td>2 500</td>
<td>69</td>
<td>31</td>
</tr>
<tr>
<td>Office of the Deputy Regional Director</td>
<td>10</td>
<td>1 200</td>
<td>81</td>
<td>19</td>
</tr>
<tr>
<td>Regional Director’s Office</td>
<td>14</td>
<td>3 600</td>
<td>72</td>
<td>28</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>160</td>
<td>17 600</td>
<td>58</td>
<td>42</td>
</tr>
<tr>
<td><strong>Sub-total Regional Office</strong></td>
<td>377</td>
<td>72 700</td>
<td>59</td>
<td>41</td>
</tr>
<tr>
<td><strong>WHO offices</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bangladesh</td>
<td>50</td>
<td>20 000</td>
<td>29</td>
<td>71</td>
</tr>
<tr>
<td>Bhutan</td>
<td>12</td>
<td>3 000</td>
<td>17</td>
<td>83</td>
</tr>
<tr>
<td>Democratic People’s Republic of Korea</td>
<td>8</td>
<td>17 000</td>
<td>14</td>
<td>86</td>
</tr>
<tr>
<td>India</td>
<td>51</td>
<td>79 000</td>
<td>34</td>
<td>66</td>
</tr>
<tr>
<td>Indonesia</td>
<td>79</td>
<td>27 000</td>
<td>33</td>
<td>67</td>
</tr>
<tr>
<td>Maldives</td>
<td>15</td>
<td>3 000</td>
<td>45</td>
<td>55</td>
</tr>
<tr>
<td>Myanmar</td>
<td>59</td>
<td>25 000</td>
<td>20</td>
<td>80</td>
</tr>
<tr>
<td>Nepal</td>
<td>57</td>
<td>18 500</td>
<td>25</td>
<td>75</td>
</tr>
<tr>
<td>Sri Lanka</td>
<td>27</td>
<td>8 000</td>
<td>31</td>
<td>69</td>
</tr>
<tr>
<td>Thailand</td>
<td>29</td>
<td>10 000</td>
<td>44</td>
<td>56</td>
</tr>
<tr>
<td>Timor-Leste</td>
<td>17</td>
<td>4 000</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td><strong>Sub-total WHO offices</strong></td>
<td>404</td>
<td>211 500</td>
<td>32</td>
<td>68</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>781</td>
<td>284 200</td>
<td>38</td>
<td>62</td>
</tr>
</tbody>
</table>
Table 5
Financial implementation and staff headcount for the WHO European Region (as at November 2011)

<table>
<thead>
<tr>
<th>Division</th>
<th>Staff Headcount</th>
<th>Total implementation (US$ thousand)</th>
<th>% Staff cost</th>
<th>% Activities cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Country Health Systems</td>
<td>100</td>
<td>18 500</td>
<td>63</td>
<td>37</td>
</tr>
<tr>
<td>Health Programmes</td>
<td>113</td>
<td>38 400</td>
<td>60</td>
<td>40</td>
</tr>
<tr>
<td>Office of the Regional Director</td>
<td>70</td>
<td>24 300</td>
<td>69</td>
<td>31</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>78</td>
<td>24 000</td>
<td>76</td>
<td>24</td>
</tr>
<tr>
<td><strong>Sub-total Regional Office</strong></td>
<td><strong>361</strong></td>
<td><strong>105 200</strong></td>
<td><strong>67</strong></td>
<td><strong>33</strong></td>
</tr>
<tr>
<td>WHO offices</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Albania</td>
<td>13</td>
<td>4 900</td>
<td>38</td>
<td>62</td>
</tr>
<tr>
<td>Armenia</td>
<td>7</td>
<td>2 000</td>
<td>67</td>
<td>33</td>
</tr>
<tr>
<td>Azerbaijan</td>
<td>11</td>
<td>2 300</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td>Belarus</td>
<td>5</td>
<td>1 500</td>
<td>67</td>
<td>33</td>
</tr>
<tr>
<td>Bosnia and Herzegovina</td>
<td>7</td>
<td>1 200</td>
<td>67</td>
<td>33</td>
</tr>
<tr>
<td>Bulgaria</td>
<td>3</td>
<td>390</td>
<td>47</td>
<td>53</td>
</tr>
<tr>
<td>Croatia</td>
<td>2</td>
<td>700</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Czech Republic</td>
<td>3</td>
<td>460</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Estonia</td>
<td>1</td>
<td>370</td>
<td>32</td>
<td>68</td>
</tr>
<tr>
<td>Georgia</td>
<td>7</td>
<td>1 500</td>
<td>57</td>
<td>43</td>
</tr>
<tr>
<td>Hungary</td>
<td>3</td>
<td>650</td>
<td>63</td>
<td>34</td>
</tr>
<tr>
<td>Kazakhstan</td>
<td>7</td>
<td>2 400</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td>Kyrgyzstan</td>
<td>8</td>
<td>4 900</td>
<td>34</td>
<td>66</td>
</tr>
<tr>
<td>Latvia</td>
<td>2</td>
<td>420</td>
<td>52</td>
<td>48</td>
</tr>
<tr>
<td>Lithuania</td>
<td>2</td>
<td>500</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Montenegro</td>
<td>2</td>
<td>540</td>
<td>54</td>
<td>46</td>
</tr>
<tr>
<td>Poland</td>
<td>4</td>
<td>890</td>
<td>64</td>
<td>36</td>
</tr>
<tr>
<td>Republic of Moldova</td>
<td>9</td>
<td>2 300</td>
<td>49</td>
<td>51</td>
</tr>
<tr>
<td>Romania</td>
<td>2</td>
<td>1 500</td>
<td>59</td>
<td>41</td>
</tr>
<tr>
<td>Russian Federation</td>
<td>24</td>
<td>10 900</td>
<td>46</td>
<td>54</td>
</tr>
<tr>
<td>Serbia</td>
<td>14</td>
<td>4 000</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Slovakia</td>
<td>2</td>
<td>430</td>
<td>53</td>
<td>47</td>
</tr>
<tr>
<td>Slovenia</td>
<td>2</td>
<td>540</td>
<td>79</td>
<td>21</td>
</tr>
<tr>
<td>Tajikistan</td>
<td>14</td>
<td>6 240</td>
<td>32</td>
<td>68</td>
</tr>
<tr>
<td>The former Yugoslav Republic of Macedonia</td>
<td>7</td>
<td>1 600</td>
<td>49</td>
<td>51</td>
</tr>
<tr>
<td>Turkey</td>
<td>15</td>
<td>3 400</td>
<td>53</td>
<td>47</td>
</tr>
<tr>
<td>Turkmenistan</td>
<td>3</td>
<td>980</td>
<td>21</td>
<td>79</td>
</tr>
<tr>
<td>Ukraine</td>
<td>20</td>
<td>4 700</td>
<td>64</td>
<td>36</td>
</tr>
<tr>
<td>Uzbekistan</td>
<td>17</td>
<td>3 600</td>
<td>53</td>
<td>47</td>
</tr>
<tr>
<td>Sum of expenditure in countries with no WHO country office: Andorra, Finland, Italy, Malta, Norway, Portugal, Spain and United Kingdom of Great Britain and Northern Ireland</td>
<td></td>
<td>330</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sub-total WHO offices and technical collaboration in countries with no WHO office</strong></td>
<td><strong>216</strong></td>
<td><strong>66 140</strong></td>
<td><strong>51</strong></td>
<td><strong>48</strong></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>577</strong></td>
<td><strong>171 340</strong></td>
<td><strong>59</strong></td>
<td><strong>41</strong></td>
</tr>
</tbody>
</table>
### Table 6

Financial implementation and staff headcount for the WHO Eastern Mediterranean Region (as at November 2011)

<table>
<thead>
<tr>
<th>Eastern Mediterranean</th>
<th>Staff headcount</th>
<th>Total implementation (US$ thousand)</th>
<th>% Staff Cost</th>
<th>% Activities Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Division</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Centre for Environmental health Activities, Amman</td>
<td>14</td>
<td>3 200</td>
<td>67</td>
<td>33</td>
</tr>
<tr>
<td>Communicable Disease Control</td>
<td>53</td>
<td>19 600</td>
<td>51</td>
<td>49</td>
</tr>
<tr>
<td>Health Protection and Promotion</td>
<td>44</td>
<td>10 600</td>
<td>51</td>
<td>49</td>
</tr>
<tr>
<td>Health Systems and Services Development</td>
<td>46</td>
<td>9 000</td>
<td>80</td>
<td>20</td>
</tr>
<tr>
<td>Polio Eradication</td>
<td>17</td>
<td>3 900</td>
<td>54</td>
<td>46</td>
</tr>
<tr>
<td>Office of the Regional Director</td>
<td>12</td>
<td>2 900</td>
<td>83</td>
<td>17</td>
</tr>
<tr>
<td>Office of the Deputy Regional Director</td>
<td>8</td>
<td>1 600</td>
<td>86</td>
<td>14</td>
</tr>
<tr>
<td>Office of the Assistant Regional Director</td>
<td>86</td>
<td>15 400</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td>General Management</td>
<td>165</td>
<td>25 000</td>
<td>41</td>
<td>59</td>
</tr>
<tr>
<td><strong>Sub-total Regional Office</strong></td>
<td><strong>445</strong></td>
<td><strong>91 200</strong></td>
<td><strong>64</strong></td>
<td><strong>36</strong></td>
</tr>
<tr>
<td><strong>WHO offices</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Afghanistan</td>
<td>79</td>
<td>37 200</td>
<td>30</td>
<td>70</td>
</tr>
<tr>
<td>Djibouti</td>
<td>8</td>
<td>2 300</td>
<td>46</td>
<td>53</td>
</tr>
<tr>
<td>Egypt</td>
<td>12</td>
<td>4 800</td>
<td>15</td>
<td>85</td>
</tr>
<tr>
<td>Iran (Islamic Republic of)</td>
<td>23</td>
<td>3 600</td>
<td>53</td>
<td>47</td>
</tr>
<tr>
<td>Iraq</td>
<td>37</td>
<td>32 000</td>
<td>16</td>
<td>84</td>
</tr>
<tr>
<td>Jordan</td>
<td>9</td>
<td>3 600</td>
<td>41</td>
<td>59</td>
</tr>
<tr>
<td>Lebanon</td>
<td>8</td>
<td>2 800</td>
<td>37</td>
<td>63</td>
</tr>
<tr>
<td>Libya</td>
<td>11</td>
<td>1 200</td>
<td>46</td>
<td>54</td>
</tr>
<tr>
<td>Morocco</td>
<td>8</td>
<td>2 300</td>
<td>37</td>
<td>63</td>
</tr>
<tr>
<td>Oman</td>
<td>7</td>
<td>2 200</td>
<td>40</td>
<td>60</td>
</tr>
<tr>
<td>Pakistan</td>
<td>62</td>
<td>93 300</td>
<td>13</td>
<td>87</td>
</tr>
<tr>
<td>Saudi Arabia</td>
<td>6</td>
<td>1 800</td>
<td>66</td>
<td>34</td>
</tr>
<tr>
<td>Somalia</td>
<td>45</td>
<td>26 600</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td>Sudan</td>
<td>69</td>
<td>77 300</td>
<td>23</td>
<td>77</td>
</tr>
<tr>
<td>Syrian Arab Republic</td>
<td>5</td>
<td>3 200</td>
<td>23</td>
<td>77</td>
</tr>
<tr>
<td>Tunisia</td>
<td>6</td>
<td>2 400</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td>West Bank and Gaza Strip</td>
<td>27</td>
<td>11 500</td>
<td>43</td>
<td>57</td>
</tr>
<tr>
<td>Yemen</td>
<td>19</td>
<td>11 400</td>
<td>33</td>
<td>67</td>
</tr>
<tr>
<td>Sum of expenditure in countries with no WHO office: Bahrain, Kuwait, Qatar and United Arab Emirates</td>
<td></td>
<td>270</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sub-total WHO offices and technical collaboration in countries with no WHO office</strong></td>
<td><strong>438</strong></td>
<td><strong>319 770</strong></td>
<td><strong>34</strong></td>
<td><strong>66</strong></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>883</strong></td>
<td><strong>410 970</strong></td>
<td><strong>40</strong></td>
<td><strong>60</strong></td>
</tr>
</tbody>
</table>
Table 7
Financial implementation and staff headcount for the WHO Western Pacific Region (as at November 2011)

<table>
<thead>
<tr>
<th>Western Pacific</th>
<th>Staff headcount</th>
<th>Total implementation (US$ thousand)</th>
<th>% Staff cost</th>
<th>% Activities cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office/Division</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office of the Regional Director</td>
<td>7</td>
<td>2 800</td>
<td>54</td>
<td>46</td>
</tr>
<tr>
<td>Combating Communicable Diseases</td>
<td>61</td>
<td>24 000</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Building Healthy Communities &amp; Populations</td>
<td>41</td>
<td>14 600</td>
<td>58</td>
<td>42</td>
</tr>
<tr>
<td>Health Sector Development</td>
<td>50</td>
<td>14 900</td>
<td>61</td>
<td>39</td>
</tr>
<tr>
<td>Programme Management</td>
<td>39</td>
<td>7 300</td>
<td>73</td>
<td>27</td>
</tr>
<tr>
<td>Security and Emergencies</td>
<td>27</td>
<td>12 300</td>
<td>34</td>
<td>66</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>96</td>
<td>11 100</td>
<td>47</td>
<td>53</td>
</tr>
<tr>
<td><strong>Sub-total Regional Office</strong></td>
<td><strong>321</strong></td>
<td><strong>87 000</strong></td>
<td><strong>53</strong></td>
<td><strong>47</strong></td>
</tr>
<tr>
<td>WHO offices</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cambodia</td>
<td>45</td>
<td>20 200</td>
<td>40</td>
<td>60</td>
</tr>
<tr>
<td>China</td>
<td>45</td>
<td>26 900</td>
<td>33</td>
<td>67</td>
</tr>
<tr>
<td>Fiji</td>
<td>44</td>
<td>3 500</td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td>Kiribati</td>
<td>3</td>
<td>1 200</td>
<td>57</td>
<td>43</td>
</tr>
<tr>
<td>Lao People’s Democratic Republic</td>
<td>36</td>
<td>14 800</td>
<td>32</td>
<td>68</td>
</tr>
<tr>
<td>Malaysia</td>
<td>8</td>
<td>1 800</td>
<td>56</td>
<td>44</td>
</tr>
<tr>
<td>Mongolia</td>
<td>18</td>
<td>5 400</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td>Pacific Island Countries</td>
<td>0</td>
<td>14 600</td>
<td>41</td>
<td>59</td>
</tr>
<tr>
<td>Papua New Guinea</td>
<td>30</td>
<td>15 400</td>
<td>44</td>
<td>56</td>
</tr>
<tr>
<td>Philippines</td>
<td>21</td>
<td>14 000</td>
<td>24</td>
<td>76</td>
</tr>
<tr>
<td>Republic of Korea</td>
<td>1</td>
<td>200</td>
<td>87</td>
<td>13</td>
</tr>
<tr>
<td>Samoa</td>
<td>10</td>
<td>2 800</td>
<td>46</td>
<td>54</td>
</tr>
<tr>
<td>Solomon Islands</td>
<td>9</td>
<td>3 300</td>
<td>49</td>
<td>51</td>
</tr>
<tr>
<td>Tonga</td>
<td>4</td>
<td>1 600</td>
<td>29</td>
<td>71</td>
</tr>
<tr>
<td>Vanuatu</td>
<td>6</td>
<td>2 700</td>
<td>65</td>
<td>35</td>
</tr>
<tr>
<td>Viet Nam</td>
<td>65</td>
<td>24 700</td>
<td>31</td>
<td>69</td>
</tr>
<tr>
<td>Sum of expenditure in 15 countries and territories with no WHO office: American Samoa, Brunei Darussalam, Cook islands, French Polynesia, Guam, Japan, Marshall Islands, Micronesia (Federated States of), Nauru, Niue, Northern Mariana Islands (Commonwealth of the), Palau, Singapore, Tokelau and Tuvalu.</td>
<td>1 900</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Sub-total WHO offices and technical collaboration in countries and territories with no WHO office</strong></td>
<td><strong>345</strong></td>
<td><strong>155 000</strong></td>
<td><strong>36</strong></td>
<td><strong>64</strong></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>666</strong></td>
<td><strong>242 000</strong></td>
<td><strong>42</strong></td>
<td><strong>58</strong></td>
</tr>
</tbody>
</table>