1. The twelfth meeting of the Programme, Budget and Administration Committee of the Executive Board was held in Geneva on 14 May 2010, chaired by Dr M. Dahl-Regis (Bahamas). The list of participants is attached at Annex 1. This document contains a report on the agenda items on which the Committee reports to the Executive Board.

2. The Committee adopted its agenda.¹

**Agenda item 3.1 Management reforms: review of progress** (Document EBPBAC12/2)

3. The Committee reviewed the progress made in implementing the Global Management System. It noted that the recent introduction of the System in three additional regions had gone relatively smoothly, partly because the System was more stable than in 2008 when it had been launched. Furthermore, the lessons learnt from previous experience with the System have been applied.

4. The Committee discussed measures that remained to be taken to improve the Global Management System. These steps include the further review of the business processes and enhancement of controls in the System.

5. At present the Global Service Centre was coping with the added workload. The Secretariat explained that capacity of the Centre would be reviewed once the System was implemented in the African Region.

6. The Committee noted the work done in the context of the new risk-management framework and asked to be kept regularly up-to-date on progress made in this area. With regard to United Nations reform, the Committee reviewed the specific areas in which WHO has been involved and urged the Organization to continue to participate in this work.

7. The Secretariat informed the Committee that, following the appointment of the five members of the new Independent Expert Oversight Advisory Committee by the Executive Board at its 126th session in January 2010,² a two-day briefing meeting had been organized in Geneva in April 2010.

¹ See document EBPBAC12/1.

² Decision EB126(1).
8. The meeting permitted the Advisory Committee to constitute itself, select a Chairman, meet and exchange views with the Director-General and members of her senior management team, discuss its initial work priorities, and settle some logistic and organizational matters.

9. The Advisory Committee will hold its next meeting on 22–23 November 2010, where a number of priority topics will be further discussed. Its Chairman will report back to the Programme, Budget and Administration Committee at its 13th meeting in January 2011.

   The Committee noted the report contained in document EBPBAC12/2.

Agenda item 3.2 Implementation of the Programme budget: management and alignment of resources (Document EBPBAC12/3)

10. The Committee noted the report and voiced concerns about the continued disparities and lack of progress over the past three bienniums in the distribution of resources between headquarters and other offices, and proposed further proactive efforts by the Secretariat.

11. The Committee commented that the existing distribution of resources between headquarters and regions created inequities, and was far from the desired 30/70 split between the two locations. In planning future programme budgets, the Committee proposed that criteria be developed for the more equitable distribution of voluntary contributions.

   The Committee noted the report contained in document EBPBAC12/3.
ANNEX

LIST OF PARTICIPANTS

MEMBERS, ALTERNATES AND ADVISERS

Bahamas
Dr M. Dahl-Regis (Chair)

Bangladesh
Mr S.A. Ali (alternate to Professor A.F.M.R. Haque)
    Mr F.M. Kazi (alternate)

Brazil
Mr L.L. Viegas (alternate to Dr P. Buss)
    Mr C.L. Martins da Cunha (alternate)

France
Mr A. Allo (alternate to Mr D. Houssin)

Hungary
Dr M. Kökény

India
Mr S. Prasad (alternate to Ms K. Sujatha Rao)

Japan
Dr T. Takei (alternate to Dr S. Omi)
    Mr M. Okuma (alternate)
    Dr Y. Nishizawa (alternate)
    Mr Y. Otake (alternate)

Malawi
Dr S. Kabuluzi

New Zealand
Mr S. McKernan (alternate to Mr T. Ryall)
Niger
Dr A. Djibo

Oman (Vice-Chair)
Dr A.J. Mohamed

Ex officio member
Dr S. Zaramba (Chairman of the Executive Board)

### MEMBER STATES NOT MEMBERS OF THE COMMITTEE

<table>
<thead>
<tr>
<th>Country</th>
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<tr>
<td>Australia</td>
<td>Ms C. Patterson, Mr S. Commar, Mr P. Higgins</td>
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<td>Finland</td>
<td>Dr E. Lahtinen, Ms V. Virtanen</td>
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<td>Belgium</td>
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<td>Germany</td>
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<td>Haiti</td>
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Dr M.S. Tcheshkovskiy
Mr A.G. Bashkin

Spain
Mrs M. L. Garcia Tuñón

Sweden
Mrs A. Molin-Hellgren

Switzerland
Mr M. Bruchez
Mrs A. Ruppen

United Kingdom of Great Britain and Northern Ireland
Mr S. Bland
Ms C. Kitsell
Ms N. Cassidy

United States of America
Ms A. Blackwood
Ms S. Falatko

Venezuela (Bolivarian Republic of)
Mr J. Arias Palacio

Observers

European Union
Ms L. Adriaensen
Ms T. Emmerling