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## **Periodic review of WHO-hosted partnerships**

### **Report by the Secretariat**

1. At its 132nd session the Executive Board requested the Programme, Budget and Administration Committee to “ensure that the arrangements for hosted health partnerships are regularly reviewed on a case-by-case and timely basis”<sup>1</sup> in respect of:

- their contributions to improved health outcomes
- harmonization of their work with the work of WHO
- WHO’s interaction with individual hosted partnerships.

This paper proposes a mechanism for conducting these reviews.

### **IMPLEMENTATION OF PERIODIC REVIEWS**

2. The periodic review of an individual hosted partnership is based on the criteria identified in the policy on WHO’s engagement with global health partnerships and hosting arrangements endorsed by the World Health Assembly in 2010.<sup>2</sup> It therefore assesses whether the overall mandate of the partnership and related hosting arrangements are consistent with WHO’s constitutional mandate and principles, do not place additional burdens on the Organization, minimize transaction costs to WHO, add value to WHO’s work and adhere to WHO’s accountability framework.

3. The periodic review enables the Programme, Budget and Administration Committee to make a recommendation to the Executive Board on whether the hosting arrangement with the partnership should be continued with or without modification.

4. The report prepared for the consideration of the Programme, Budget and Administration Committee will consist of three components: (1) the partnership’s contributions to improved health outcomes; (2) harmonization of the partnership’s work with WHO’s work; and (3) interaction under the hosting arrangement.

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<sup>1</sup> Decision EB132(10).

<sup>2</sup> Resolution WHA63.10.

5. The first component, the partnership's contribution to improved health outcomes, will be based primarily on a review of the partnership's documents such as annual reports, performance reviews and independent evaluations. Individual partnerships will be responsible for gathering relevant information and providing a note on the main findings and lessons learned or recommendations, as contained in most recent reports and evaluations.

6. The second component will focus on harmonization of the partnership's work with the relevant work of WHO. It will assess the following specific elements:

- the added value to WHO of the mechanisms established by the partnership to engage more effectively with a wider group of stakeholders;
- synergies, complementarities and/or overlaps between WHO's and the partnership's mandates, strategic priorities and programmes of work;
- the use made by the partnership of WHO's convening power and institutional structures;
- the suitability of the platforms created by the partnership for advocacy and resource mobilization;
- the consistency of the messages and advice given by WHO and the partnership;
- the extent to which the partnership hosted by WHO complements or competes with WHO's resource mobilization activities;
- the adequacy of coordination of the work of the hosted partnership with that of WHO at country and regional levels.

7. The third component of the report prepared by the Secretariat will assess WHO's interaction with the hosted partnership concerned, focusing on compliance with the Organization's rules, policies, procedures and administrative practices in the following areas:

- human resources
- programme and financial management
- resource mobilization and cost recovery
- communications
- evaluation and "sunset clauses".

8. The Secretariat will consolidate the three elements described above and prepare a report for the Programme Budget and Administration Committee, including a recommendation by the Director-General on the continuation of the hosting arrangement.

9. The partnerships are invited to present their management response to the recommendations contained in the report's conclusion. This framework might need adjustment based on the experience with the first reviews and after the introduction of the generic hosting terms.

**SELECTION OF HOSTED PARTNERSHIPS TO BE REVIEWED, TIMELINES AND RESOURCE IMPLICATIONS**

10. The WHO Secretariat proposes to select hosted partnerships for review on the basis of the following priorities:

- a recent change in the nature, purpose or scope of the partnership which might influence the hosting arrangements;
- an evaluation report of a partnership which indicates a need to review the hosting arrangements;
- decisions of the partnership board requesting a review of the hosting arrangements.

11. Any partnership should be reviewed by the Programme, Budget and Administration Committee on a periodic basis, but at least once every four years.

**ACTION BY THE PROGRAMME, BUDGET AND ADMINISTRATION COMMITTEE**

12. The Programme, Budget and Administration Committee is requested to consider the proposed framework and provide further guidance, including on the timing and nature of reviews of WHO-hosted partnerships.

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