

WGSF recommendations



Adopted in May 2022

Many recommendations on financing

- Strengthen governance, transparency, accountability, efficiency and compliance
- Base segment to be fully flexibly funded
- Strive for fully unearmarked VCs
- Assessed contributions
- Explore feasibility of replenishment mechanism
- Allocation and reallocation of resources. across WHO offices and levels

RECOMMENDATIONS OF THE WORKING GROUP ON SUSTAINABLE FINANCING TO THE SEVENTY-FIFTH WORLD HEALTH ASSEMBLY

- 38. The Working Group on Sustainable Financing:
 - (a) Recognized that now more than ever, in the context of coronavirus disease (COVID-19), the current funding model including the budgeting process for WHO is unsustainable and limits the Organization's ability to make an impact where it is most needed, at the country and regional levels, and the status quo is unacceptable;
 - (b) Considered the recommendations of various independent review panels and committees with regard to the financing of WHO, including, inter-alia, those of the Independent Panel for Pandemic Preparedness and Response, the Global Preparedness Monitoring Board, the Independent Expert Oversight Advisory Committee, the Independent Oversight and Advisory Committee for the WHO Health Emergencies Programme and the Review Committee on the Functioning of the International Health Regulations (2005) during the COVID-19 Response;
 - (c) Noted the mutual reliance on WHO for the ongoing delivery of normative global health policy and technical advice, and that all Member States have an interest in seeing a WHO that benefits from sustainable, flexible and predictable funding:
 - (d) Stressed that Member States as a collective must match their willingness to fund the Organization with the demands that they place on it;
 - (e) Stressed that any increase in Member States' assessed contributions needs to be accompanied by appropriate governance reforms, to be agreed by Member States, together with the further strengthening of transparency, efficiency, accountability and compliance within the
 - (f) Acknowledged that many Member States face severe financial challenges, including those accentuated by the COVID-19 pandemic, which may hinder their capacity to fulfil their financial obligations, sometimes despite existing mechanisms;
 - (g) Highlighted the need for coordination between the Working Group on Sustainable Financing and the Working Group on Strengthening WHO Preparedness and Response to Health
 - (h) Recognized that initiatives are currently under way to expand funding for the global health architecture, and emphasized the importance of linking these efforts to the critical need to enhancing WHO financing.
- 39. Based on the above-mentioned premises, the Working Group developed the following
 - (a) that governance, transparency, accountability, efficiency and compliance be strengthened through a number of initiatives including, but not necessarily limited to:



11 recommendations agreed by AMSTG

Transparency

- **T1** Approach to establishment of new initiatives and programmes
- **T2** Process of developing resolutions and decisions
- T3 Strengthen role of EB/PBAC: meeting structure, cadence, agenda management, preparation of reports, prioritisation of documents [...]
- **T4** Improve results framework
- T5 Creation and filling of senior-level positions
- **T6** RBM process improvement, PB prioritization; equity in resource allocations

Accountability

- **A1** Organigram / staff contact details
- **A2** WHO's investigations framework

Compliance

C1 Timeliness and delivery of governing body documents; GBS digital solutions

Efficiency

- **E1** Cost recovery scheme for voluntary contributions
- Reducing earmarking for voluntary contributions



Designated to initiate action before WHA76

Transparency

- T1 Approach to establishment of new initiatives and programmes EB152
- **T2** Process of developing resolutions and decisions

EB152 EB153

- T3 Strengthen role of EB/PBAC: meeting structure, cadence, agenda management, preparation of reports, prioritisation of documents [...] EB153
- **T4** Improve results framework
- **T5** Creation and filling of senior-level positions
- **T6** RBM process improvement, PB prioritization; equity in resource allocations

Accountability

A1 Organigram / staff contact details

EB152

A2 WHO's investigations framework

Compliance

C1 Timeliness and delivery of governing body documents; GBS digital solutions

B152 EB153

Efficiency

E1 Cost recovery scheme for voluntary contributions

EB152

Reducing earmarking for voluntary contributions

EB152



Responsibilities for action in decision EB152(15)

MS

Sec

Transparency

- T1 Approach to establishment of new initiatives and programmes MS EB152
- T2 Process of developing resolutions and decisions

 MS Sec EB152 EB153
- T3 Strengthen role of EB/PBAC: meeting structure, cadence, agenda management, preparation of reports, prioritisation of documents [...] EB153
- **T4** Improve results framework
- **T5** Creation and filling of senior-level positions
- **T6** RBM process improvement, PB prioritization; equity in resource allocations

Accountability

- **A1** Organigram / staff contact details
- **A2** WHO's investigations framework

Compliance

C1 Timeliness and delivery of governing body MS Sec² documents; GBS digital solutions

FB152 FB153

Efficiency

- **E1** Cost recovery scheme for voluntary contributions
- Reducing earmarking for voluntary contributions

Sec EB152

Decision EB152(15)

Sec

Requests of DG/Secretariat

- OP1(a) Info/costing advice for developing resolutions and decisions; sunsetting
- OP1(b) Organigram and contact details
- OP1(c) Support co-facs on EB/PBAC reform
- OP1(d) Value chain analysis on agenda papers
- OP1(e) Project plan for digital solutions
- OP1(f) Review PwC report on VC cost recovery
- OP1(g) Analysis on VC practice in other orgs
- OP1(h) Provide guidance on parameters for agenda papers
- OP1(g) Report to EB154 (Jan/Feb 2024)

MS

Actions for Member States

- OP2(a) New lead/lag times for agenda papers (EB153 decision)
- OP2(b) Financial threshold for additional scrutiny of new initiatives/programmes (proposal)
- OP2(c) Template and recommended timeline for proposing resolutions and decisions (EB153 decision)
- OP2(d) EB/PBAC reform incl meeting structure, cadence, agenda management, agenda papers, strategic guidance (proposals)

Capacity of MS and Secretariat

- Need to manage bandwidth alongside other reform processes
- Limit demand on Geneva missions and capitals
- Maximise use of MS inputs already available
- Prioritisation particularly for elements needing 'unpacking'

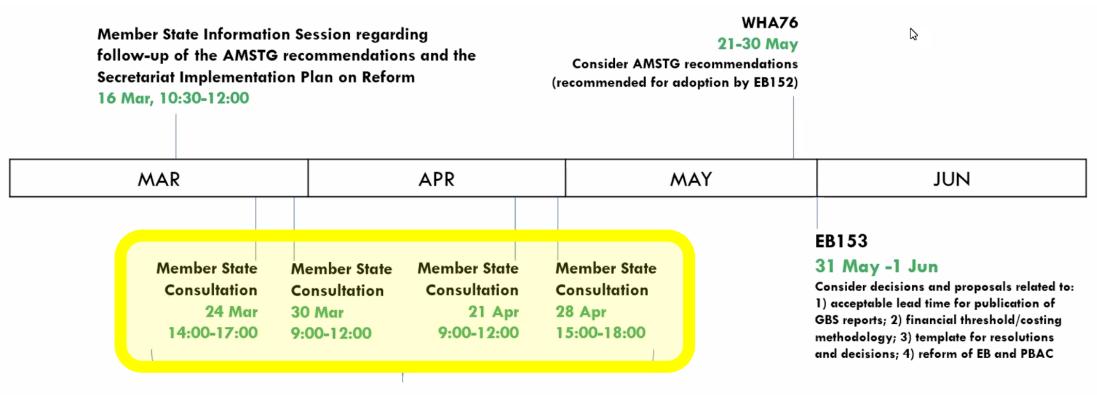


Tools for informal consultations

- Intersessional work to focus tightly to identified MS actions
- Test appetite for co-facs to lead way forward for MS
- Questions/'learning' best taken offline if possible, rather than in live consultations
- Use of small-group and 1:1 discussions very welcome



Timeline for informal consultations



Developing draft decisions and proposals for EB153 as mandated by decision EB152(15)

Approach for March/April

Member State Consultation 24 Mar 14:00-17:00 **Member State** Consultation 30 Mar

Consultation 21 Apr 9:00-12:00 9:00-12:00

Member State

Member State Consultation 28 Apr

15:00-18:00

20 March

- Circulate proposed workplan for March–May; May–January
- Circulate initial 'unpacking' of recommendations/scope

24 March

Member State consultation 1

27 March

- Circulate further elaboration of workplan and initial scope of proposals
- Circulate proposed text of EB153 decisions

30 March

Member State consultation 2

w/c 3 April

- Zero draft of proposals to be circulated following MSC2
- Circulate next iteration of EB153 decision text

14 April

Inputs and comments due in writing

17 April

Co-facs circulate annotated and 'chair's proposal' versions

21 April

Member State consultation 3

(aim for MSC3 to be final consultation, with 28 April as backup)

Jan 2024

PBAC39 T1 Process for implementing \$ threshold for establishing new initiatives/programmes

T1 Secretariat to publish costing methodologies

T1 Tracking mechanism for implementing new initiative/programme transparency

T5 Transparency measures for substantiating selection of post-filling senior vacancies

T7 Possible options on prioritization – strengthening MS consultation, presentation to PBAC

Beyond May 2023

Other matters to settle in intersessional period

Member State oversight/leadership in governance reforms beyond WHA76

- Role of co-facilitators
- Role for PBAC, or for EB bureau?
- Other mechanism?



Co-facilitators

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